



**People matter survey**

**wellbeing check 2022**

**Have your say**

# People matter survey

## wellbeing check 2022

Have your say

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- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
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## Report overview

### About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

### Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

### Comparing data in this report

Your organisation took part in the survey in 2020 and 2021.

This means you'll be able to compare about 76% of this year's survey with your previous results.

### Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

### Survey questions and definitions

Download Survey questions: [People matter survey 2022 \(DOCX, 55 pages\)](#) to see how we asked questions and defined concepts in the 2022 survey

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### Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release results when fewer than 10 people in a work group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in [our privacy policy](#).

## Report overview

### Survey's theoretical framework

#### What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

#### Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

#### Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.



### The public sector values that underpin the framework and all public sector organisations



## Report overview

### Your comparator group

#### What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

#### How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Corangamite Catchment  
Management Authority

East Gippsland Catchment  
Management Authority

Glenelg Hopkins Catchment  
Management Authority

Goulburn Broken Catchment  
Management Authority

Mallee Catchment Management  
Authority

North Central Catchment  
Management Authority

West Gippsland Catchment  
Management Authority

Wimmera Catchment  
Management Authority

## Report overview

### Your response rate

#### What this is

This is how many staff in your organisation did the survey in 2022.

#### Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

#### How to read this

The number in the brackets ( ) shows how many staff completed the survey this year.

We've also expressed this as a percentage of all the staff who work in your organisation.

2021

100%  
(33)

Comparator 72%  
Public Sector 39%

2022

75%  
(30)

Comparator 76%  
Public Sector 52%

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## People outcomes

### Scorecard: employee engagement index

#### What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

#### Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2021

77

Comparator 78  
Public Sector 70

2022

77

Comparator 77  
Public Sector 69

## People outcomes

### Engagement question results 1 of 2

#### What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

#### Your organisation's engagement index

Your 2022 index is 77.

#### Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

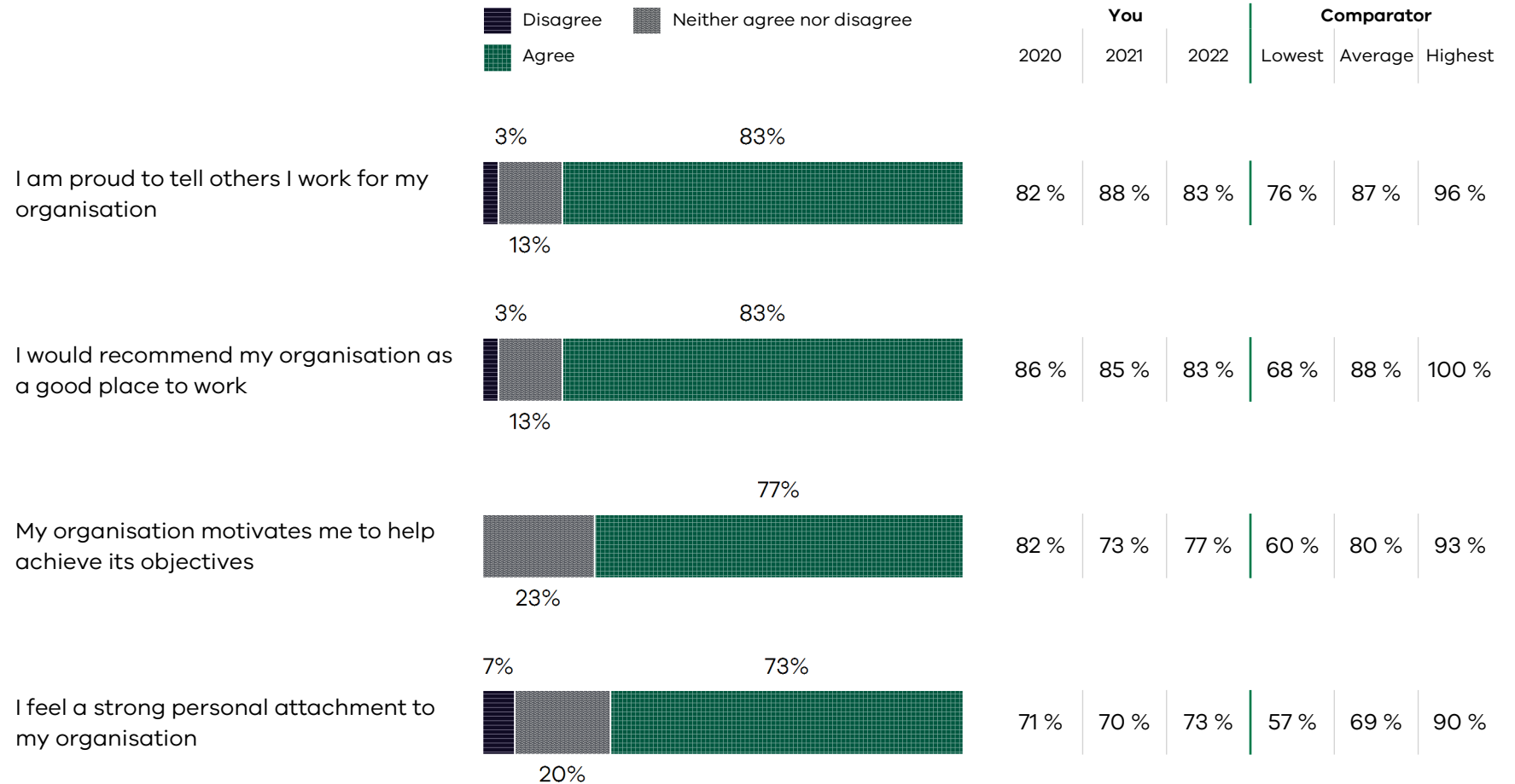
#### Example

83% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.

### Survey question

### Your results

### Benchmark agree results



## People outcomes

### Engagement question results 2 of 2

#### What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

#### Your organisation's engagement index

Your 2022 index is 77.

#### Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

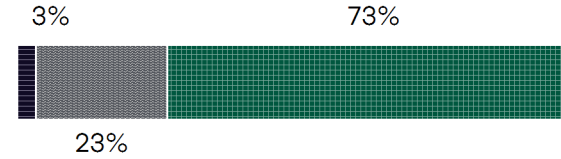
#### Example

73% of your staff who did the survey agreed or strongly agreed with 'My organisation inspires me to do the best in my job'.

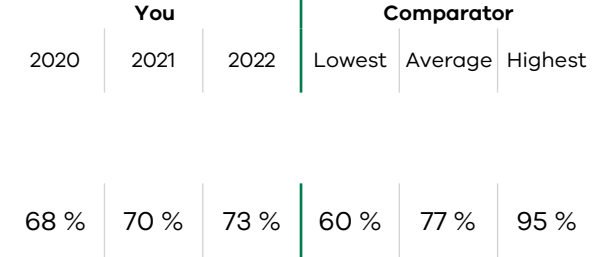
### Survey question

My organisation inspires me to do the best in my job

### Your results



### Benchmark agree results



## People outcomes

Scorecard: satisfaction, stress, intention to stay, inclusion

### What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

### Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

### How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

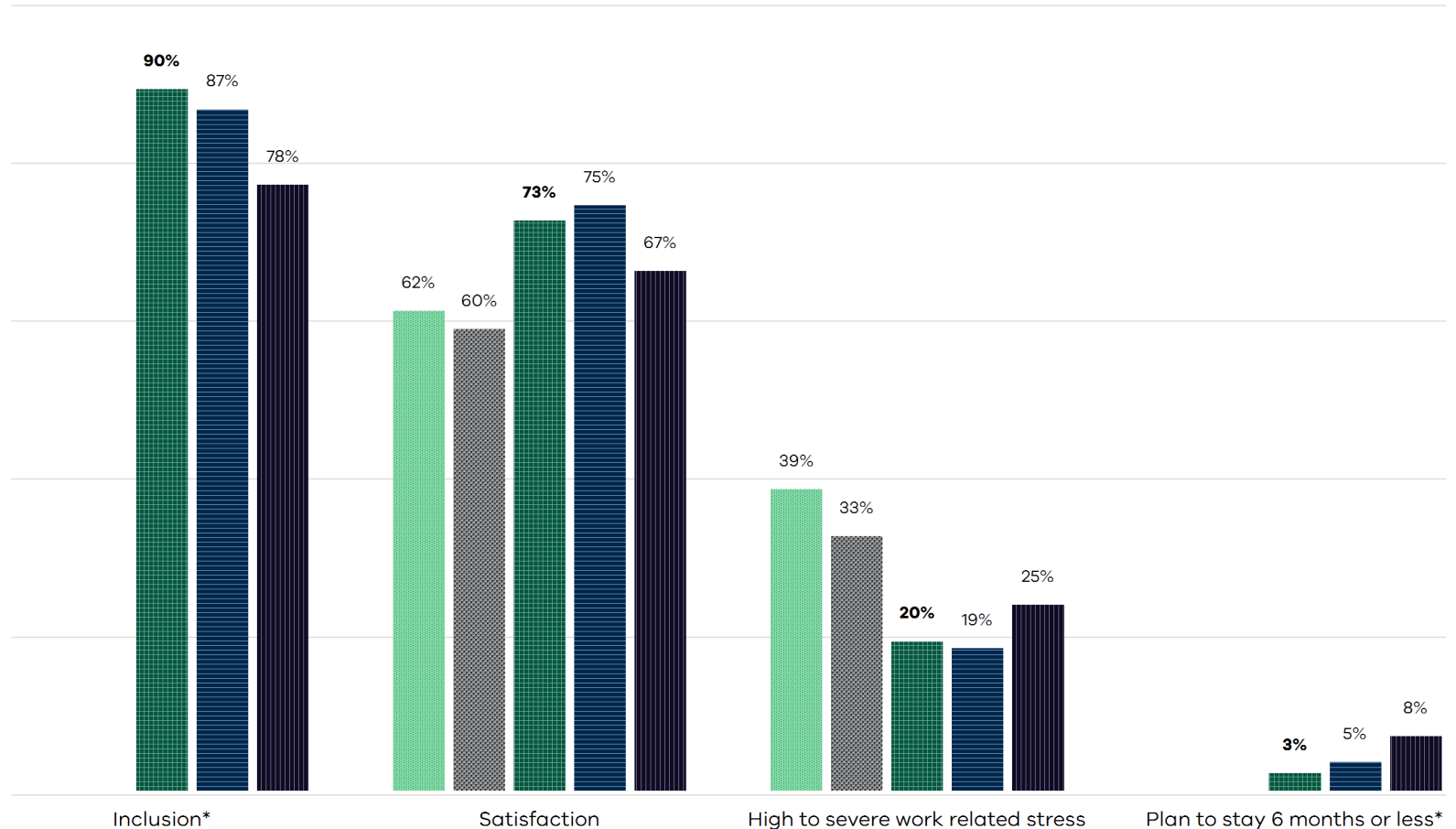
### Example

In 2022:

- 90% of your staff who did the survey responded positively to questions about Inclusion.

Compared to:

- 87% of staff at your comparator and 78% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

■ You 2020 ■ You 2021 ■ You 2022 ■ Comparator 2022 ■ Public sector 2022



## People outcomes

### Satisfaction question results

#### What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

#### Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

#### How to read this

Under 'Your results', see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

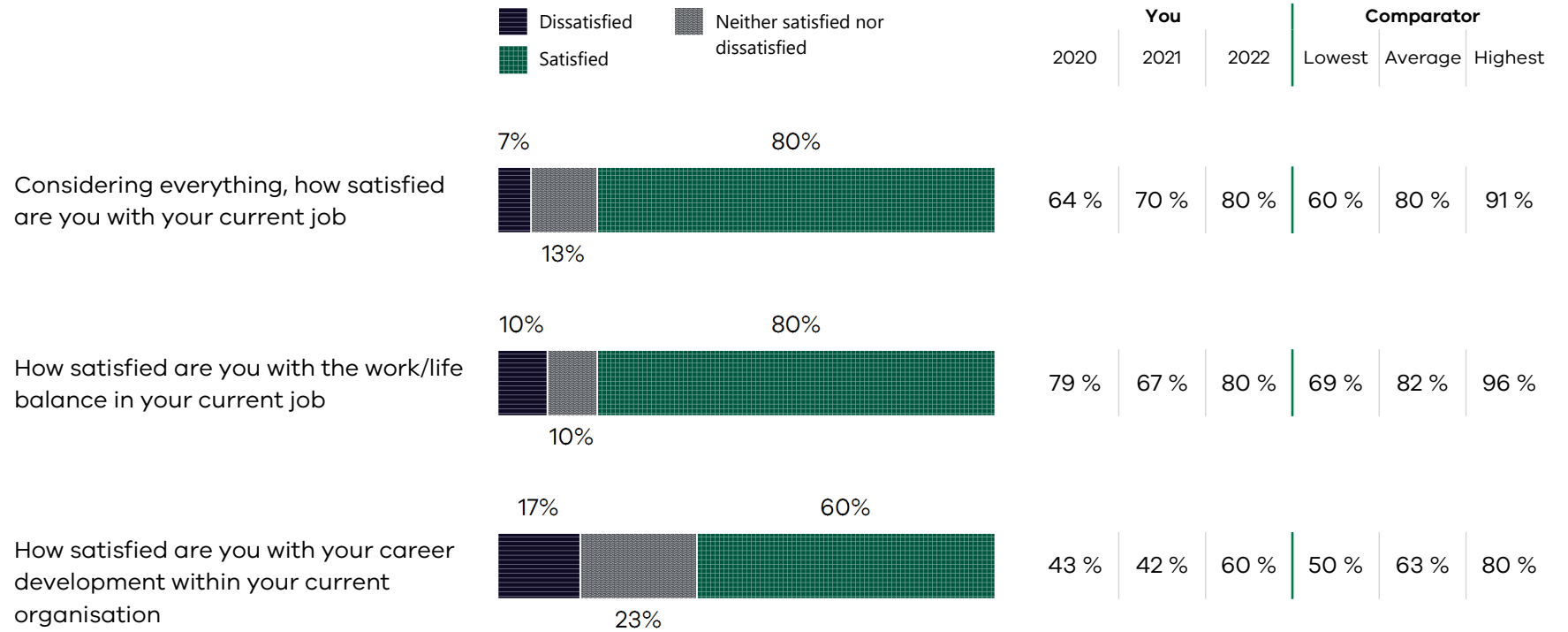
#### Example

80% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.

### Survey question

### Your results

### Benchmark satisfied results



## People outcomes

### Work-related stress levels

#### What this is

This is the level of stress experienced by employees in response to work-related factors.

#### Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In this survey we asked staff to tell us their stress level.

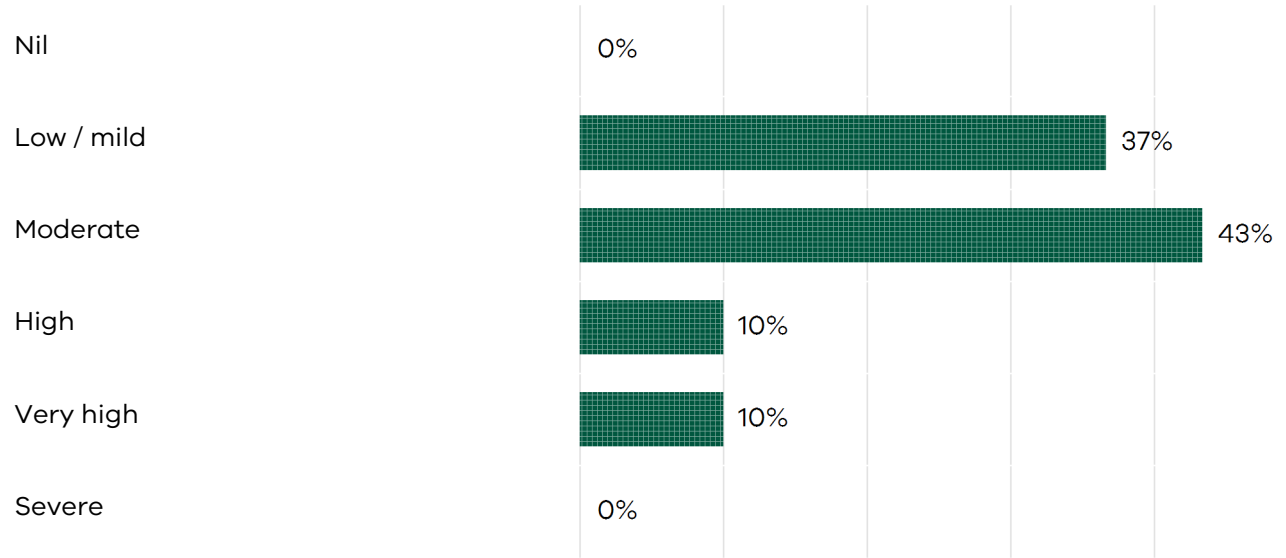
The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2022 compared to 2021 and your comparator.

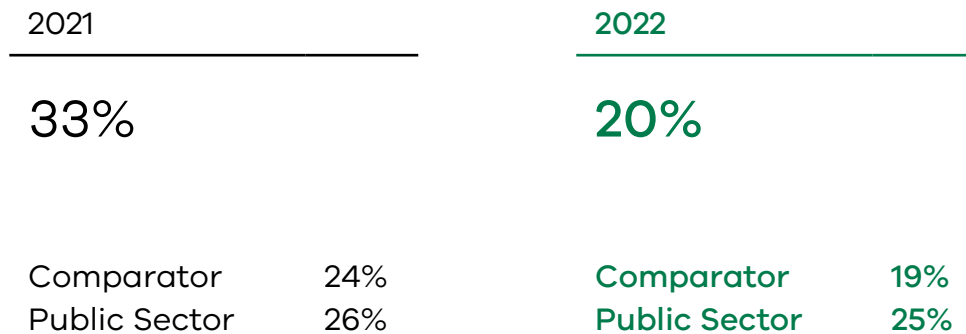
#### Example

20% of your staff who did the survey said they had high to severe stress in 2022. This is compared to 19% of staff in your comparator group and 25% of staff across the public sector.

### How would you rate your current level of work-related stress? (You 2022)



### Reported levels of high to severe stress



## People outcomes

### Work-related stress causes

#### What this is

This is the main work-related causes of stress reported by staff.

#### Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

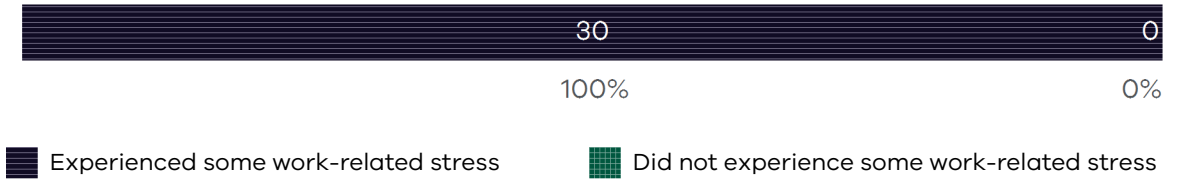
If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

#### Example

100% of your staff who did the survey said they experienced mild to severe stress.

Of that 100%, 70% said the top reason was 'Time pressure'.



Of those that experienced work related stress it was from ...	You 2021	You 2022	Comparator 2022	Public sector 2022
Time pressure	53%	70%	48%	44%
Workload	67%	57%	50%	51%
Dealing with clients, patients or stakeholders	30%	27%	22%	15%
Content, variety, or difficulty of work	20%	23%	11%	11%
Competing home and work responsibilities	17%	20%	21%	14%
Job security	23%	13%	6%	10%
Other	3%	10%	7%	9%
Management of work (e.g. supervision, training, information, support)	7%	7%	7%	12%
Other changes due to COVID-19	7%	7%	10%	7%
Unclear job expectations	7%	7%	11%	14%

## People outcomes

### Intention to stay

#### What this is

This is what your staff intend to do with their careers in the near future.

#### Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

#### How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

#### Example

3% of your staff who did the survey said they intended to work for your organisation for 6 months or less.

Employees plan to work at your organisation for ...	You 2022	Comparator 2022	Public sector 2022
6 months or less	3%	5%	8%
Over 6 months and up to 1 year	3%	10%	10%
Over 1 year and up to 3 years	27%	27%	25%
Over 3 years and up to 5 years	33%	17%	16%
Over 5 years	33%	41%	41%



## People outcomes

### Inclusion question results

#### What this is

This is how included staff feel in their workplace.

#### Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

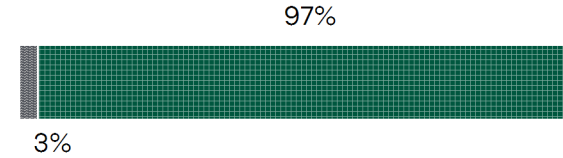
97% of your staff who did the survey agreed or strongly agreed with 'I can be myself at work'.

### Survey question

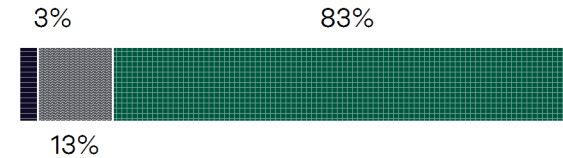
### Your results



I can be myself at work



I feel as if I belong at this organisation



### Benchmark agree results

Year	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
I can be myself at work	Not asked	Not asked	97 %	76 %	91 %	100 %
I feel as if I belong at this organisation	Not asked	Not asked	83 %	69 %	84 %	100 %

## People outcomes

### Inclusion - Barriers to success

#### What this is

This is a list of things that staff felt were barriers to their success at work.

#### Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

#### How to read this

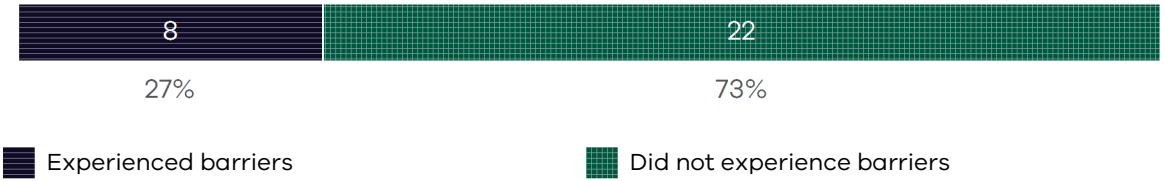
In the survey, we ask staff to tell us if they have experienced any barriers to their success at work and what those barriers were. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

#### Example

13% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My mental health'.

Staff who experienced one or more barriers to success at work



During the last 12 months, employees experienced barriers to their success due to ...

	You 2022	Comparator 2022	Public sector 2022
My mental health	13%	8%	7%
My caring responsibilities	10%	7%	7%
Other	7%	2%	4%
My physical health	3%	3%	4%

## People outcomes

### Scorecard: emotional effects of work

#### What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

#### Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

#### How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

#### Example

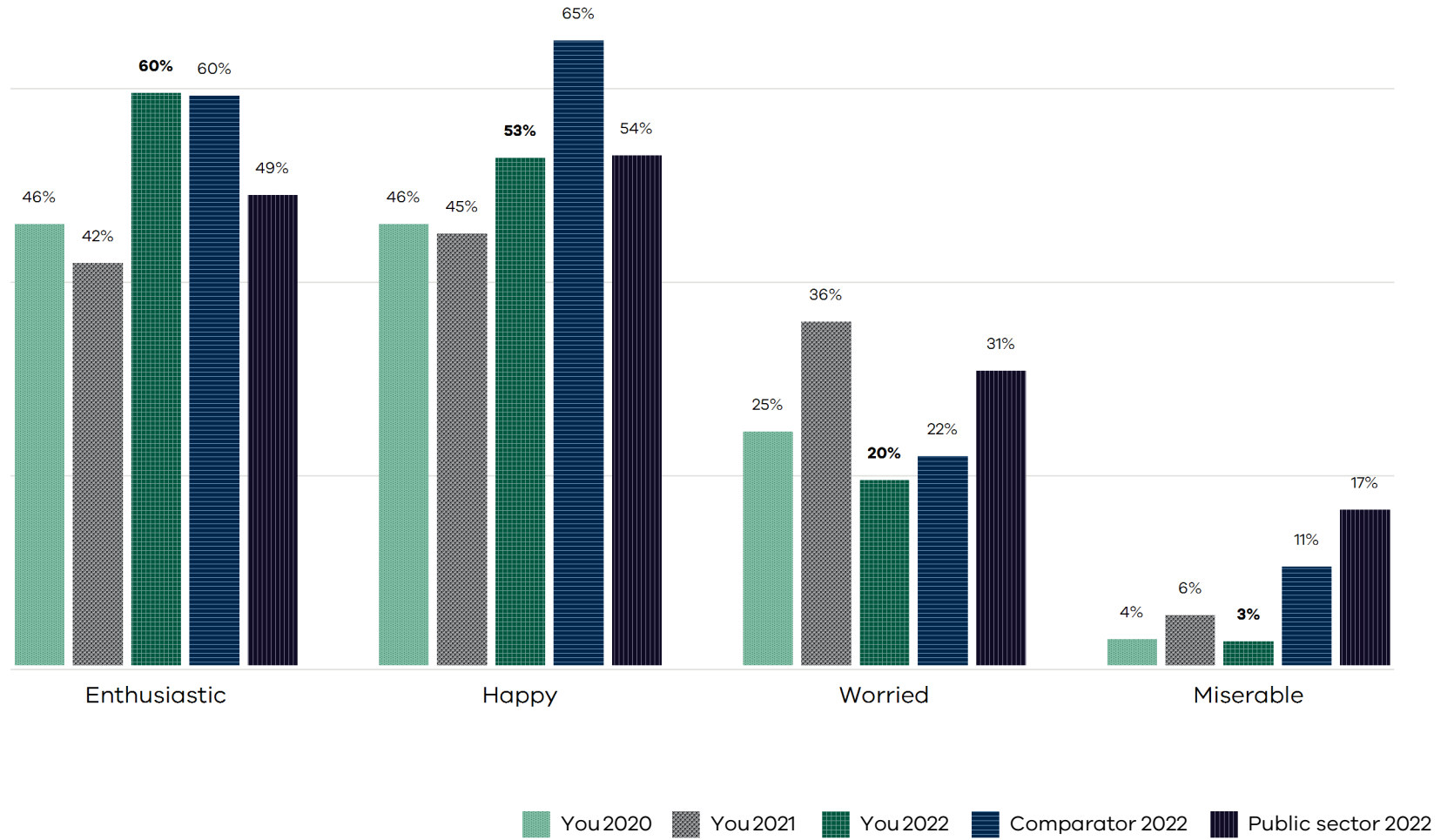
In 2022:

- 53% of your staff who did the survey said work made them feel happy in 2022, which is up from 45% in 2021

Compared to:

- 65% of staff at your comparator and 54% of staff across the public sector.

Thinking about the last three months, how often has work made you feel ...



## People outcomes

### Scorecard: negative behaviours

#### What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

#### Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

#### How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

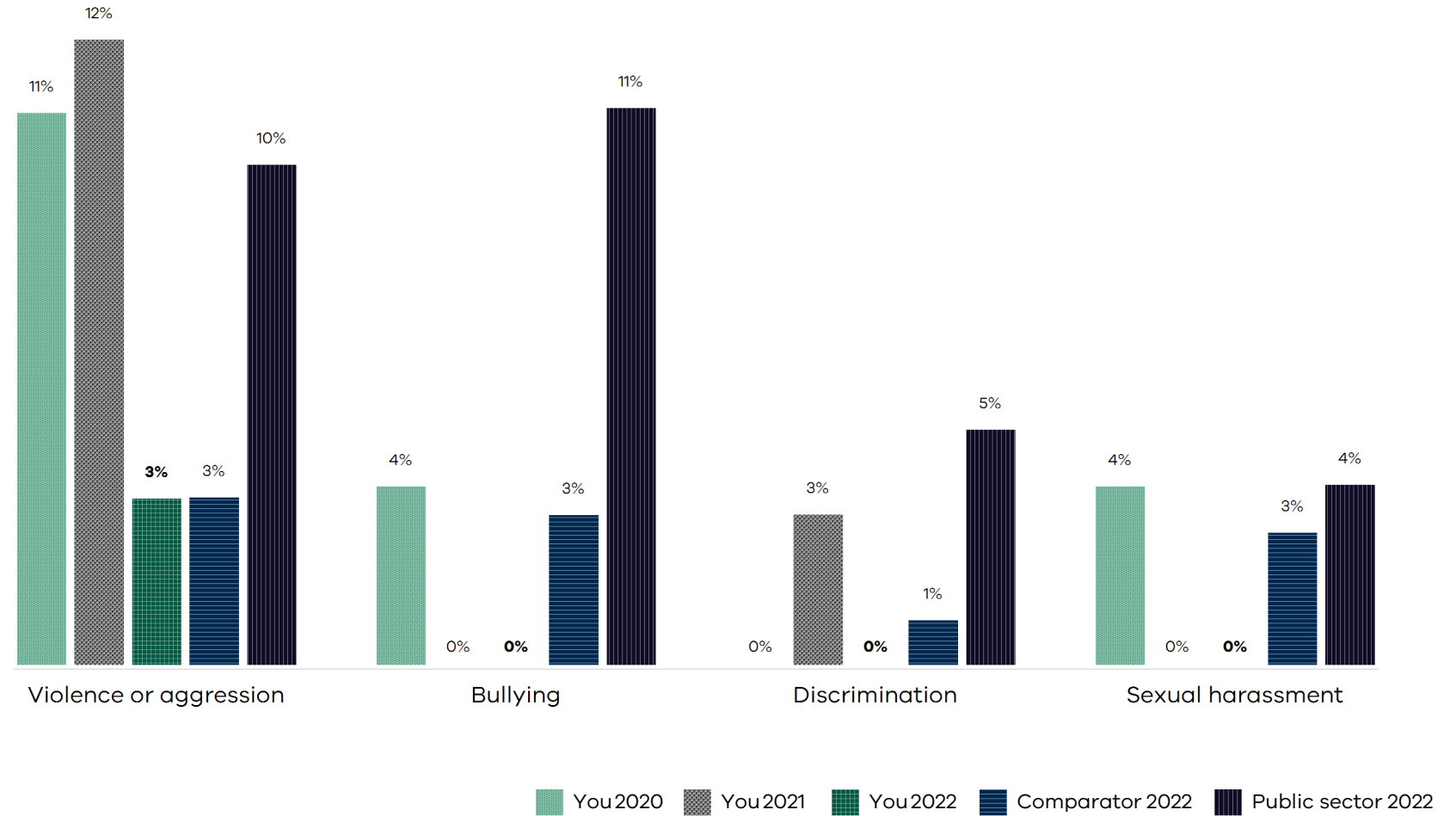
#### Example

In 2022:

- 3% of your staff who did the survey stated they experienced 'Violence or aggression' in the last 12 months which is down from 12% in 2021.

Compared to:

- 3% of staff at your comparator and 10% of staff across the public sector.





## People outcomes

### Violence and aggression

#### What this is

This is when staff are abused, threatened or assaulted in a situation related to their work.

#### Why this is important

Violence and aggression can have an immediate and long-term negative impact of those involved, including those who witness violence and aggression.

#### Why there is no data here

We've not published the results for this section because less than 10 people said they experienced violence or aggression.

We do this to protect the respondents.

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## Key differences

### Highest scoring questions

#### What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2022.

#### How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

#### Example

On the first row 'Manager leadership', the 'You 2022' column shows 100% of your staff agreed with 'My manager demonstrates honesty and integrity'.

In the 'Change from 2021' column, you have a 0% decrease, which is a negative trend.

Question group	Highest scoring questions	You 2022	Change from 2021	Comparator 2022
Manager leadership	My manager demonstrates honesty and integrity	100%	0%	95%
Organisational integrity	My organisation does not tolerate improper conduct	100%	0%	84%
Organisational integrity	My organisation encourages employees to act in ways that are consistent with human rights	100%	+3%	97%
Organisational integrity	My organisation encourages respectful workplace behaviours	100%	0%	95%
Organisational integrity	My organisation is committed to earning a high level of public trust	100%	+3%	95%
Safety climate	My organisation provides a physically safe work environment	100%	0%	96%
Senior leadership	Senior leaders demonstrate honesty and integrity	100%	+6%	89%
Quality service delivery	My workgroup acts fairly and without bias	100%	Not asked in 2021	90%
Workgroup support	People in my workgroup are honest, open and transparent in their dealings	100%	+9%	91%
Workgroup support	People in my workgroup treat each other with respect	100%	+3%	93%

## Key differences

### Lowest scoring questions

#### What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2022.

#### How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

#### Example

On the first row 'Workload', the 'You 2022' column shows 47% of your staff agreed with 'The workload I have is appropriate for the job that I do'.

In the 'Change from 2021' column, you have a 4% increase, which is a positive trend.

Question subgroup	Lowest scoring questions	You 2022	Change from 2021	Comparator 2022
Workload	The workload I have is appropriate for the job that I do	47%	+4%	67%
Workload	I have enough time to do my job effectively	50%	+8%	62%
Learning and development	I am satisfied with the opportunities to progress in my organisation	60%	Not asked in 2021	57%
Satisfaction	How satisfied are you with your career development within your current organisation	60%	+18%	63%
Organisational integrity	I believe the promotion processes in my organisation are fair	63%	Not asked in 2021	62%
Innovation	My workgroup encourages employee creativity	63%	0%	80%
Collaboration	Workgroups across my organisation willingly share information with each other	67%	-3%	77%
Innovation	My workgroup is quick to respond to opportunities to do things better	67%	-12%	84%
Manager support	My manager gives me feedback that helps me improve my performance	70%	Not asked in 2021	82%
Quality service delivery	My workgroup uses its resources well	70%	Not asked in 2021	82%



## Key differences

### Most improved

#### What this is

This is where staff feel their organisation has most improved.

#### How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Increase from 2021' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2021 shows you where the most positive changes are happening in your organisation.

#### Example

On the first row 'Learning and development', the 'You 2022' column shows 87% of your staff agreed with 'My organisation places a high priority on the learning and development of staff'.

In the 'Increase from 2021' column, you have a 20% increase, which is a positive trend.

Question group	Most improved from last year	You 2022	Increase from 2021	Comparator 2022
Learning and development	My organisation places a high priority on the learning and development of staff	87%	+20%	73%
Job enrichment	I have the authority to do my job effectively	97%	+18%	84%
Satisfaction	How satisfied are you with your career development within your current organisation	60%	+18%	63%
Safety climate	All levels of my organisation are involved in the prevention of stress	77%	+16%	64%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	73%	+16%	66%
Job enrichment	I clearly understand what I am expected to do in this job	93%	+15%	87%
Satisfaction	How satisfied are you with the work/life balance in your current job	80%	+13%	82%
Meaningful work	I achieve something important through my work	93%	+12%	94%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	93%	+12%	77%
Innovation	My workgroup learns from failures and mistakes	83%	+11%	83%

## Key differences

### Most declined

#### What this is

This is where staff feel their organisation has most declined.

#### How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Decrease from 2021' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2021 shows you where the most negative changes are happening in your organisation.

#### Example

On the first row 'Innovation', the 'You 2022' column shows 67% of your staff agreed with 'My workgroup is quick to respond to opportunities to do things better'.

In the 'Decrease from 2021' column, you have a 12% decrease, which is a negative trend.

Question subgroup	Largest decline from last year	You 2022	Decrease from 2021	Comparator 2022
Innovation	My workgroup is quick to respond to opportunities to do things better	67%	-12%	84%
Workgroup support	People in my workgroup appropriately manage conflicts of interest	87%	-7%	87%
Engagement	I am proud to tell others I work for my organisation	83%	-5%	87%
Senior leadership	Senior leaders model my organisation's values	93%	-4%	86%
Collaboration	Workgroups across my organisation willingly share information with each other	67%	-3%	77%
Engagement	I would recommend my organisation as a good place to work	83%	-2%	88%
Senior leadership	Senior leaders provide clear strategy and direction	87%	-1%	78%
Collaboration	I am able to work effectively with others outside my immediate workgroup	90%	-1%	91%
Manager support	My manager listens to what I have to say	93%	-1%	91%
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	97%	0%	89%

## Key differences

### Biggest positive difference from comparator

#### What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

#### How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

#### Example

On the first row 'Taking action', the 'You 2022' column shows 80% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

The 'difference' column, shows that agreement for this question was 35 percentage points higher in your organisation than in your comparator.

Question group	Biggest positive difference from comparator	You 2022	Difference	Comparator 2022
Taking action	My organisation has made improvements based on the survey results from last year	80%	+35%	45%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	83%	+18%	65%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	93%	+17%	77%
Organisational integrity	My organisation does not tolerate improper conduct	100%	+16%	84%
Taking action	I believe my organisation will make improvements based on the results of this survey	80%	+14%	66%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	83%	+13%	70%
Learning and development	My organisation places a high priority on the learning and development of staff	87%	+13%	73%
Safety climate	All levels of my organisation are involved in the prevention of stress	77%	+13%	64%
Job enrichment	I have the authority to do my job effectively	97%	+13%	84%
Senior leadership	Senior leaders demonstrate honesty and integrity	100%	+11%	89%

## Key differences

### Biggest negative difference from comparator

#### What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

#### How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

#### Example

On the first row 'Workload', the 'You 2022' column shows 47% of your staff agreed with 'The workload I have is appropriate for the job that I do'.

The 'difference' column, shows that agreement for this question was 20 percentage points lower in your organisation than in your comparator.

Question subgroup	Biggest negative difference from comparator	You 2022	Difference	Comparator 2022
Workload	The workload I have is appropriate for the job that I do	47%	-20%	67%
Innovation	My workgroup is quick to respond to opportunities to do things better	67%	-17%	84%
Innovation	My workgroup encourages employee creativity	63%	-17%	80%
Quality service delivery	My workgroup uses its resources well	70%	-12%	82%
Workload	I have enough time to do my job effectively	50%	-12%	62%
Manager support	My manager gives me feedback that helps me improve my performance	70%	-12%	82%
Collaboration	Workgroups across my organisation willingly share information with each other	67%	-10%	77%
Meaningful work	I can make a worthwhile contribution at work	90%	-6%	96%
Engagement	I would recommend my organisation as a good place to work	83%	-4%	88%
Engagement	My organisation inspires me to do the best in my job	73%	-4%	77%

# People matter survey

## wellbeing check 2022

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- Scorecard: emotional effects of work
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- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression

#### Key differences

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- Lowest scoring
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#### Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
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## Taking action

### What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

### Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

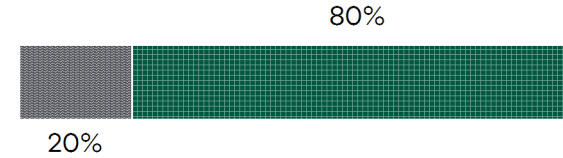
80% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this survey'.

## Survey question

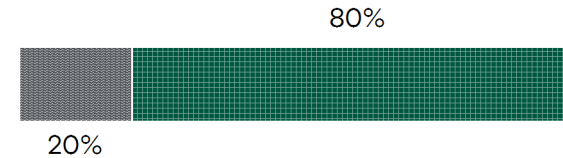
## Your results



I believe my organisation will make improvements based on the results of this survey



My organisation has made improvements based on the survey results from last year



## Benchmark agree results

	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
I believe my organisation will make improvements based on the results of this survey	Not asked	Not asked	80 %	44 %	66 %	86 %
My organisation has made improvements based on the survey results from last year	Not asked	Not asked	80 %	19 %	45 %	65 %

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#### Public sector values

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## Senior leadership

### Senior leadership

#### What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

#### Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

100% of your staff who did the survey agreed or strongly agreed with 'Senior leaders demonstrate honesty and integrity'.

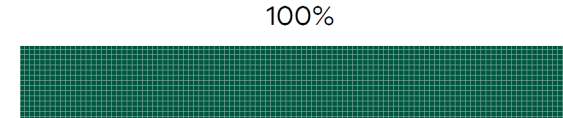
### Survey question

### Your results

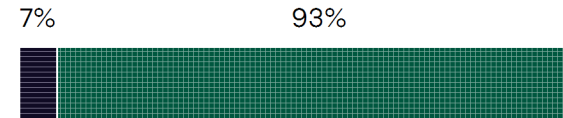
### Benchmark agree results



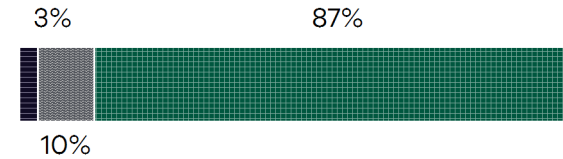
Senior leaders demonstrate honesty and integrity



Senior leaders model my organisation's values



Senior leaders provide clear strategy and direction



	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
Senior leaders demonstrate honesty and integrity	Not asked	94 %	100 %	79 %	89 %	100 %
Senior leaders model my organisation's values	Not asked	97 %	93 %	74 %	86 %	100 %
Senior leaders provide clear strategy and direction	79 %	88 %	87 %	65 %	78 %	96 %

# People matter survey

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- Discrimination
- Violence and aggression

#### Key differences

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- Flexible working

#### Public sector values

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# Organisational climate

## Scorecard

### What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

### How to read this

Each label represents a group of questions in the survey about organisational climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

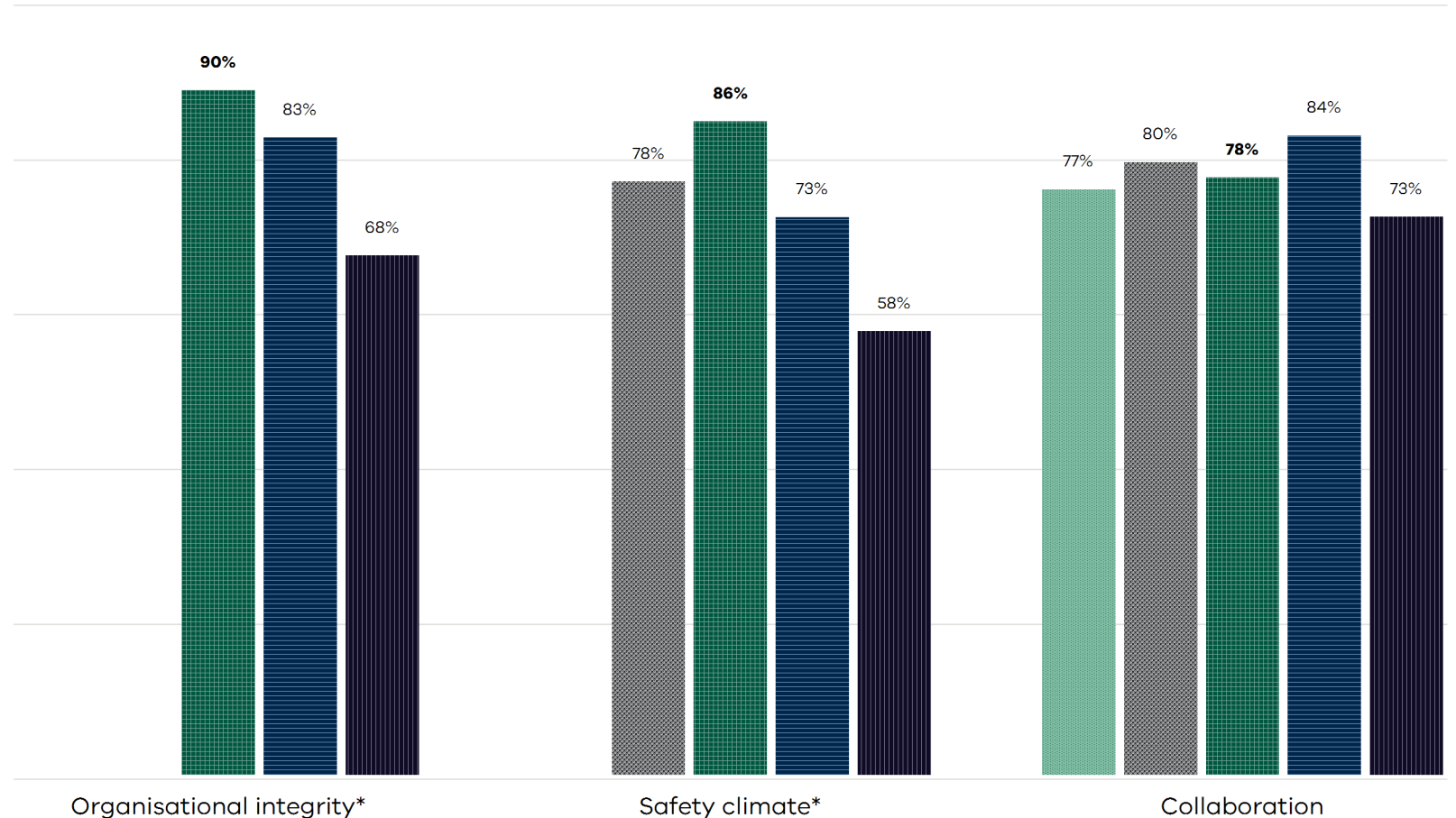
### Example

In 2022:

- 90% of your staff who did the survey responded positively to questions about Organisational integrity.

Compared to:

- 83% of staff at your comparator and 68% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

■ You 2020 ■ You 2021 ■ You 2022 ■ Comparator 2022 ■ Public sector 2022

## Organisational climate

### Organisational integrity 1 of 2

#### What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

#### Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

100% of your staff who did the survey agreed or strongly agreed with 'My organisation does not tolerate improper conduct'.

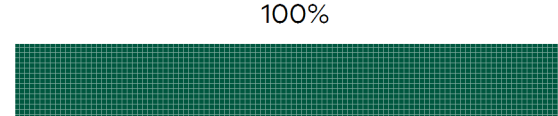
### Survey question

### Your results



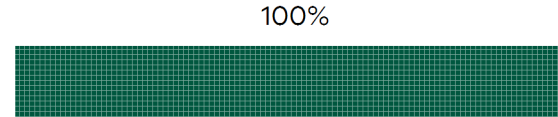
### Benchmark agree results

My organisation does not tolerate improper conduct



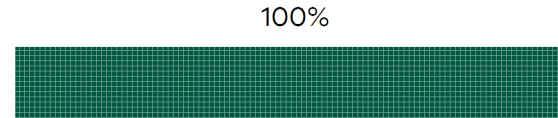
2020	You		Comparator		
	2021	2022	Lowest	Average	Highest
Not asked	100 %	100 %	73 %	84 %	95 %

My organisation encourages employees to act in ways that are consistent with human rights



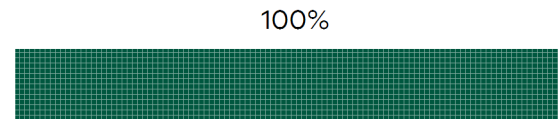
Not asked	97 %	100 %	92 %	97 %	100 %
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My organisation encourages respectful workplace behaviours



Not asked	100 %	100 %	88 %	95 %	100 %
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My organisation is committed to earning a high level of public trust



Not asked	97 %	100 %	89 %	95 %	100 %
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## Organisational climate

### Organisational integrity 2 of 2

#### What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

#### Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

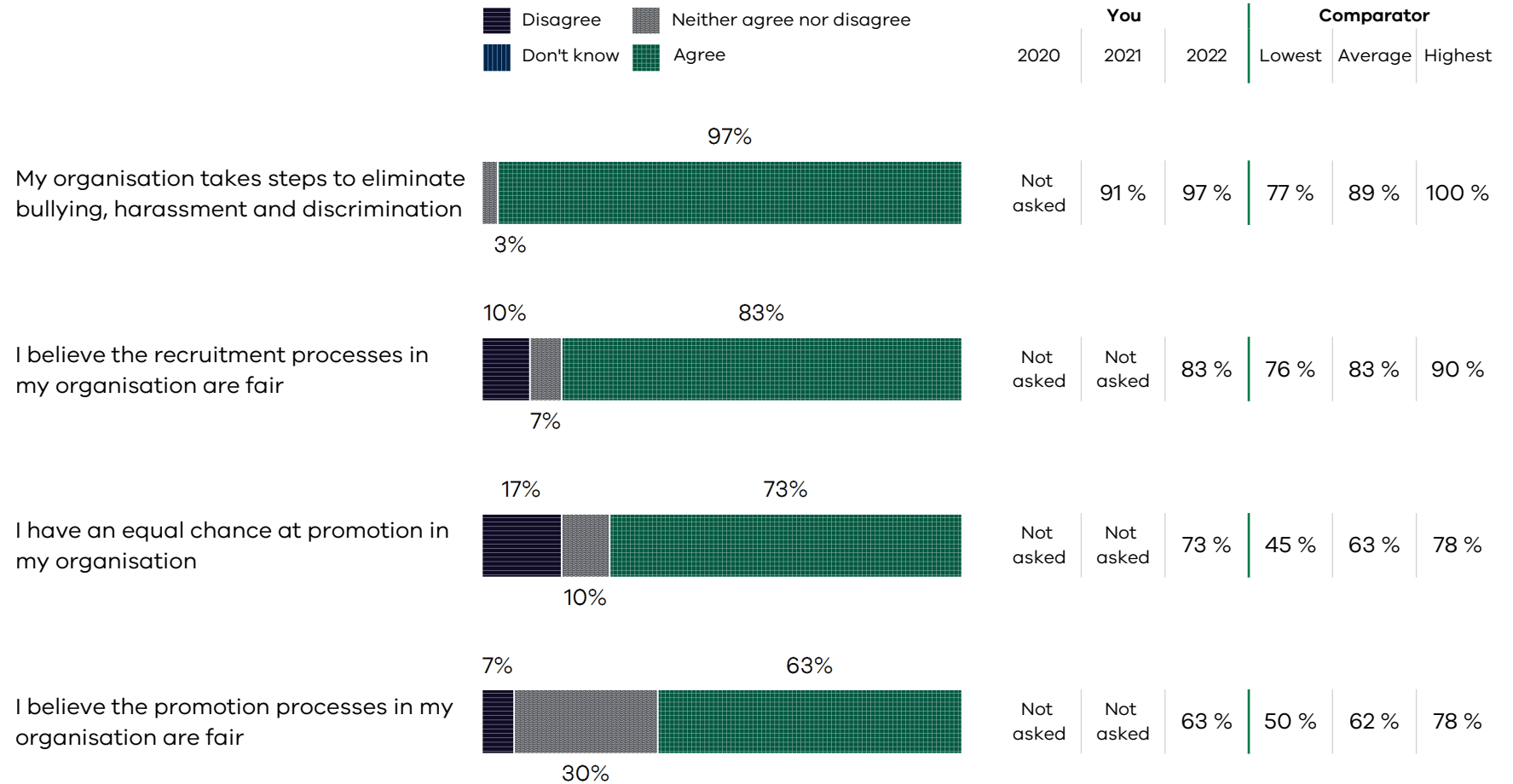
#### Example

97% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.

### Survey question

### Your results

### Benchmark agree results





## Organisational climate

### Collaboration

#### What this is

This shows how well the workgroups in your organisation work together and share information.

#### Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

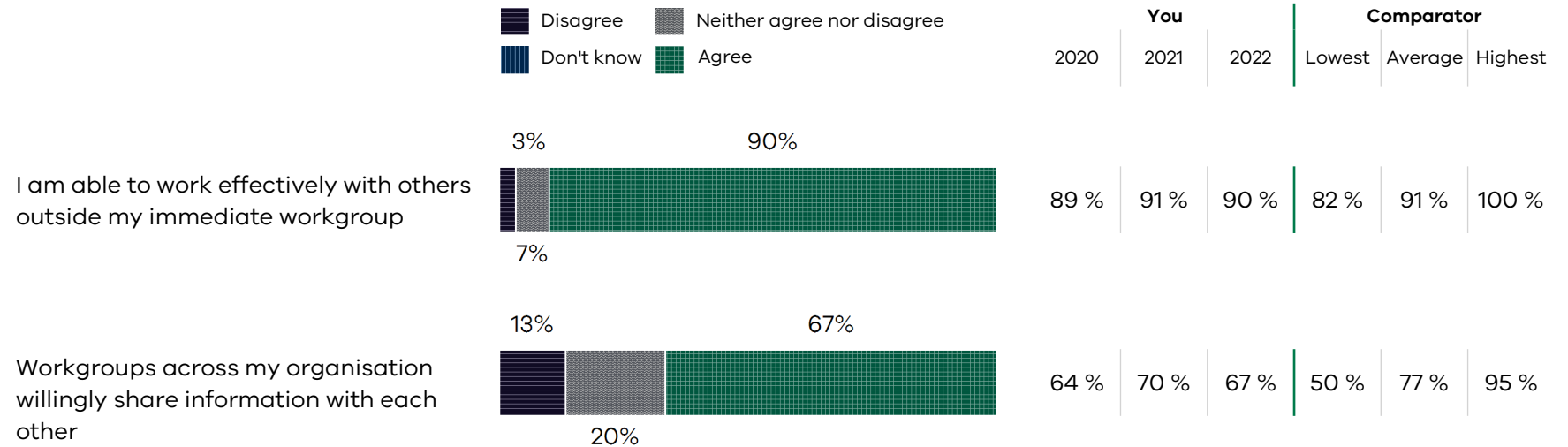
#### Example

90% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

### Survey question

### Your results

### Benchmark agree results



## Organisational climate

### Safety climate 1 of 2

#### What this is

This is how well staff feel your organisation supports safety at work.

#### Why this is important

A safe workplace is a key outcome of [Leading the way](#) and the Victorian public sector mental health and wellbeing charter.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

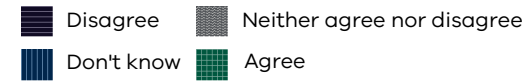
#### Example

100% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

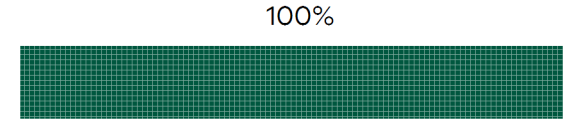
### Survey question

### Your results

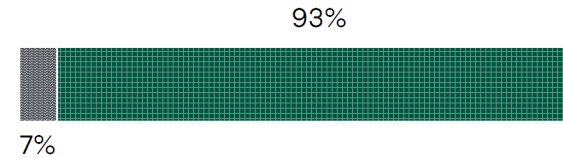
### Benchmark agree results



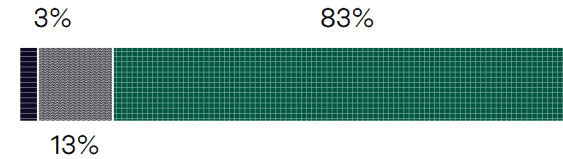
My organisation provides a physically safe work environment



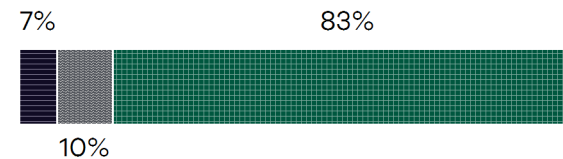
Senior leaders consider the psychological health of employees to be as important as productivity



In my workplace, there is good communication about psychological safety issues that affect me



Senior leaders show support for stress prevention through involvement and commitment



	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
My organisation provides a physically safe work environment	Not asked	100 %	100 %	88 %	96 %	100 %
Senior leaders consider the psychological health of employees to be as important as productivity	96 %	82 %	93 %	68 %	77 %	96 %
In my workplace, there is good communication about psychological safety issues that affect me	93 %	79 %	83 %	41 %	65 %	85 %
Senior leaders show support for stress prevention through involvement and commitment	86 %	73 %	83 %	56 %	70 %	96 %

## Organisational climate

### Safety climate 2 of 2

#### What this is

This is how well staff feel your organisation supports safety at work.

#### Why this is important

A safe workplace is a key outcome of [Leading the way](#) and the Victorian public sector mental health and wellbeing charter.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

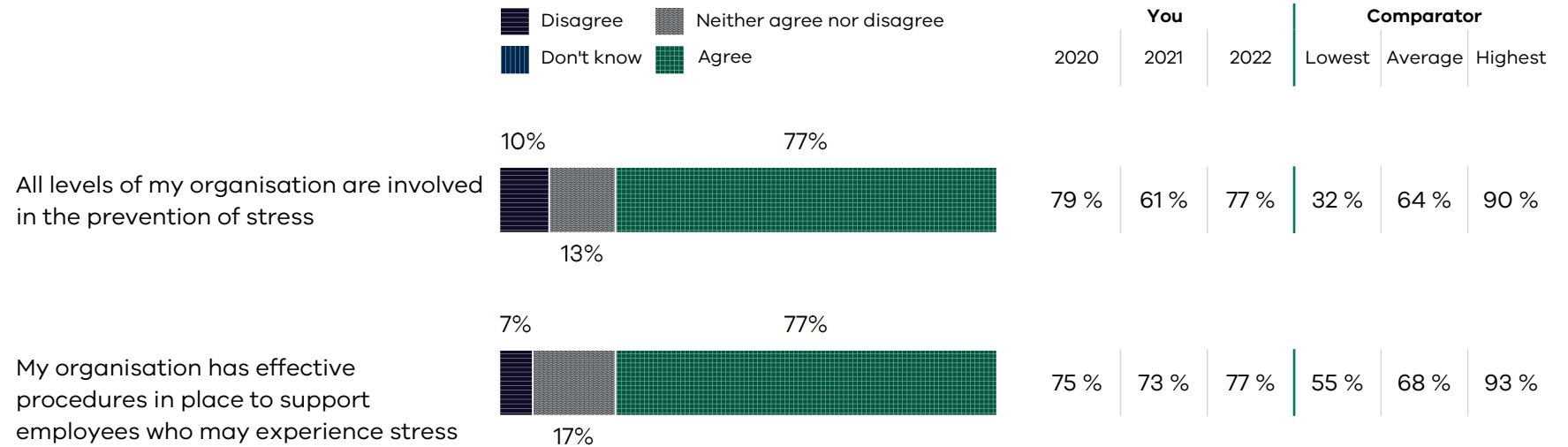
#### Example

77% of your staff who did the survey agreed or strongly agreed with 'All levels of my organisation are involved in the prevention of stress'.

### Survey question

### Your results

### Benchmark agree results



# People matter survey

## wellbeing check 2022

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- Flexible working

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## Workgroup climate

### Scorecard

#### What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about workgroup climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

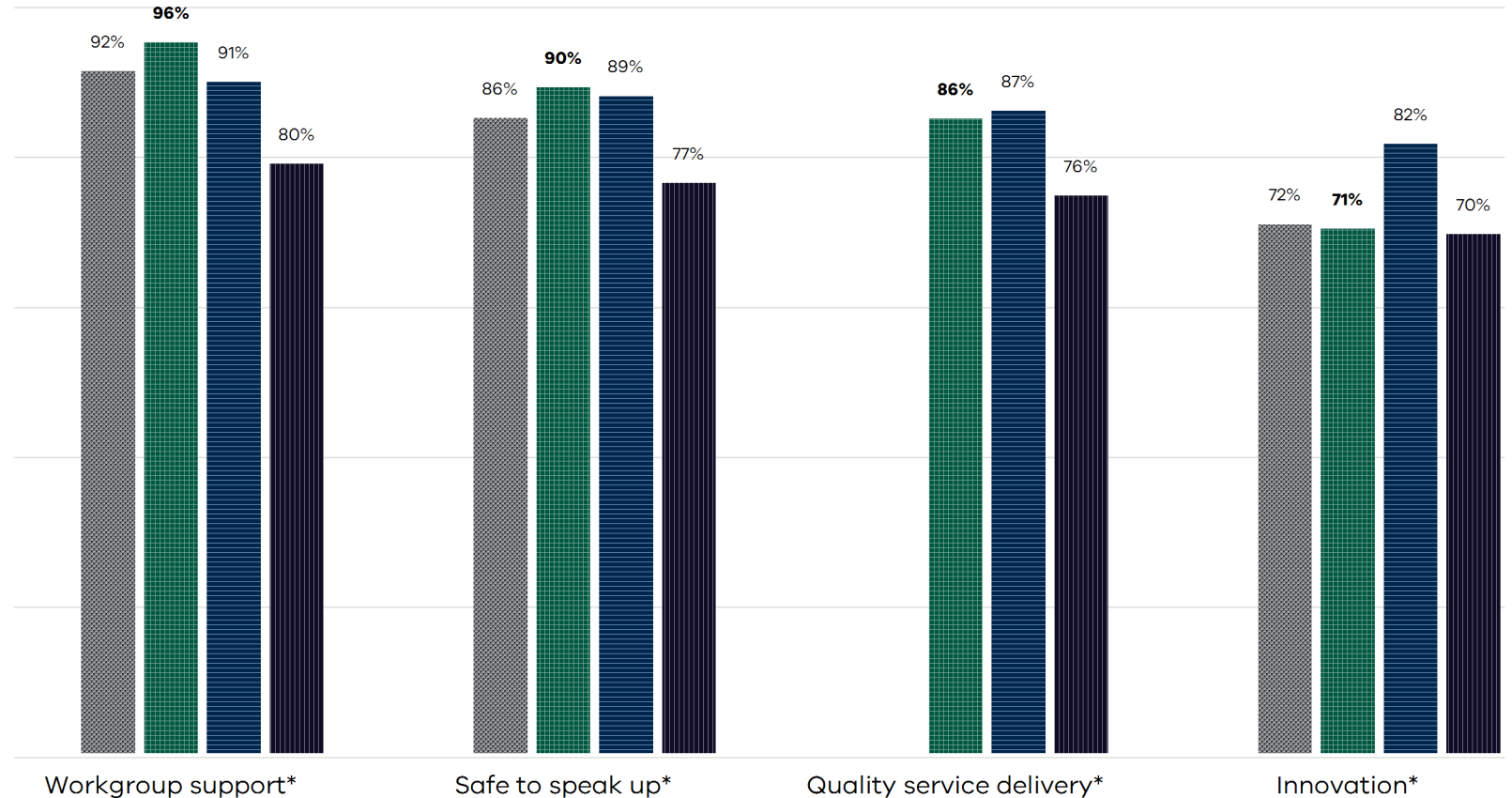
#### Example

In 2022:

- 96% of your staff who did the survey responded positively to questions about Workgroup support which is up from 92% in 2021.

Compared to:

- 91% of staff at your comparator and 80% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

■ You 2020 ■ You 2021 ■ You 2022 ■ Comparator 2022 ■ Public sector 2022

## Workgroup climate

### Quality service delivery

#### What this is

This is how well workgroups in your organisation operate to deliver quality services.

#### Why this is important

The public sector must provide high-quality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

100% of your staff who did the survey agreed or strongly agreed with 'My workgroup acts fairly and without bias'.

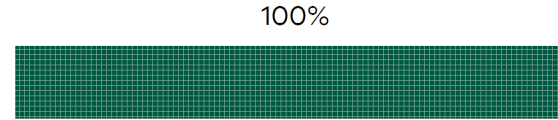
### Survey question

### Your results

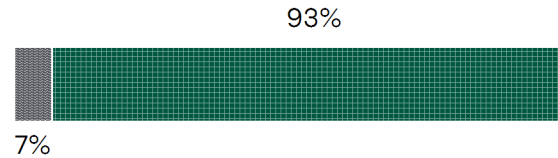
### Benchmark agree results



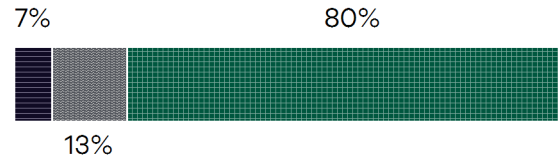
My workgroup acts fairly and without bias



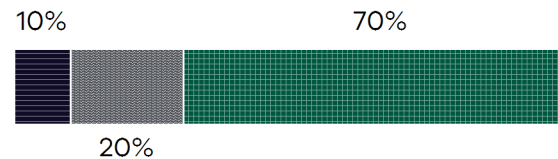
My workgroup provides high quality advice and services



My workgroup has clear lines of responsibility



My workgroup uses its resources well



Year	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
Not asked	Not asked	100 %	81 %	90 %	98 %	
Not asked	Not asked	93 %	82 %	92 %	100 %	
Not asked	73 %	80 %	69 %	84 %	100 %	
Not asked	Not asked	70 %	65 %	82 %	95 %	

## Workgroup climate

### Innovation

#### What this is

This is how well staff feel their workgroup innovates its operations.

#### Why this is important

Innovation can reduce costs, create public value and lead to higher engagement.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

83% of your staff who did the survey agreed or strongly agreed with 'My workgroup learns from failures and mistakes'.

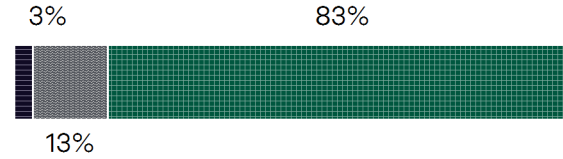
## Survey question

## Your results

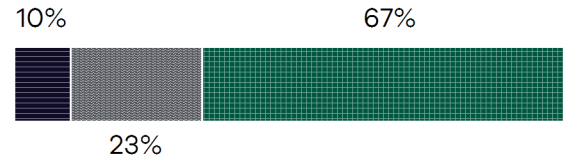
## Benchmark agree results



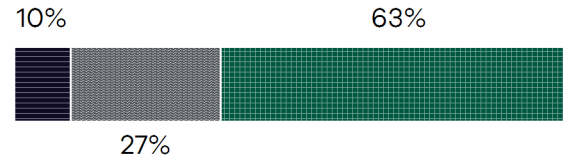
My workgroup learns from failures and mistakes



My workgroup is quick to respond to opportunities to do things better



My workgroup encourages employee creativity



Year	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest

Not asked	73 %	83 %	83 %	71 %	83 %	96 %
-----------	------	------	------	------	------	------

Not asked	79 %	67 %	67 %	74 %	84 %	95 %
-----------	------	------	------	------	------	------

Not asked	64 %	63 %	63 %	68 %	80 %	95 %
-----------	------	------	------	------	------	------



## Workgroup climate

### Workgroup support 1 of 2

#### What this is

This is how well staff feel people work together and support each other in your organisation.

#### Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

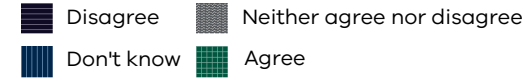
#### Example

100% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup are honest, open and transparent in their dealings'.

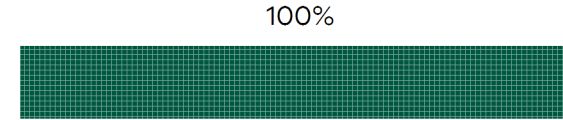
### Survey question

### Your results

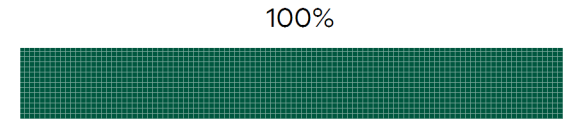
### Benchmark agree results



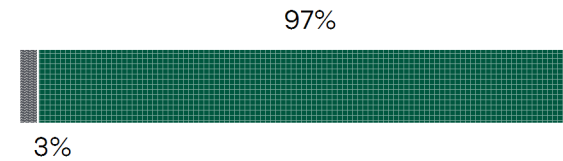
People in my workgroup are honest, open and transparent in their dealings



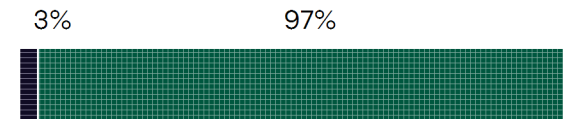
People in my workgroup treat each other with respect



People in my workgroup are politically impartial in their work



People in my workgroup work together effectively to get the job done



	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
People in my workgroup are honest, open and transparent in their dealings	Not asked	91 %	100 %	85 %	91 %	95 %
People in my workgroup treat each other with respect	100 %	97 %	100 %	85 %	93 %	100 %
People in my workgroup are politically impartial in their work	Not asked	91 %	97 %	81 %	92 %	100 %
People in my workgroup work together effectively to get the job done	93 %	88 %	97 %	83 %	91 %	100 %

## Workgroup climate

### Workgroup support 2 of 2

#### What this is

This is how well staff feel people work together and support each other in your organisation.

#### Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

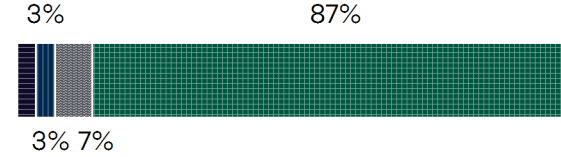
#### Example

87% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

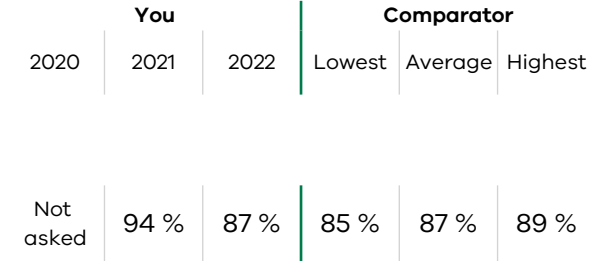
## Survey question

People in my workgroup appropriately manage conflicts of interest

## Your results



## Benchmark agree results



## Workgroup climate

### Safe to speak up

#### What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

#### Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

97% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

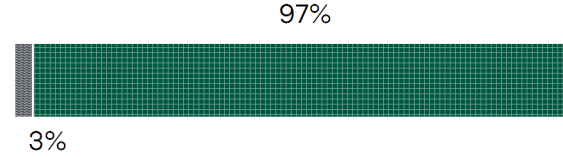
### Survey question

### Your results

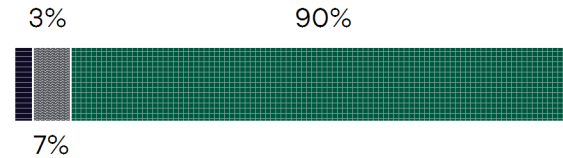
### Benchmark agree results



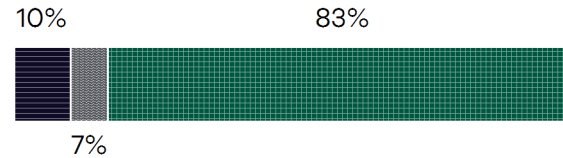
I feel culturally safe at work



People in my workgroup are able to bring up problems and tough issues



I feel safe to challenge inappropriate behaviour at work



	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
I feel culturally safe at work	Not asked	94 %	97 %	89 %	95 %	100 %
People in my workgroup are able to bring up problems and tough issues	93 %	85 %	90 %	79 %	86 %	90 %
I feel safe to challenge inappropriate behaviour at work	Not asked	79 %	83 %	65 %	85 %	90 %

# People matter survey

## wellbeing check 2022

Have your say

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#### Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Business units

## Job and manager factors

### Scorecard 1 of 2

#### What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

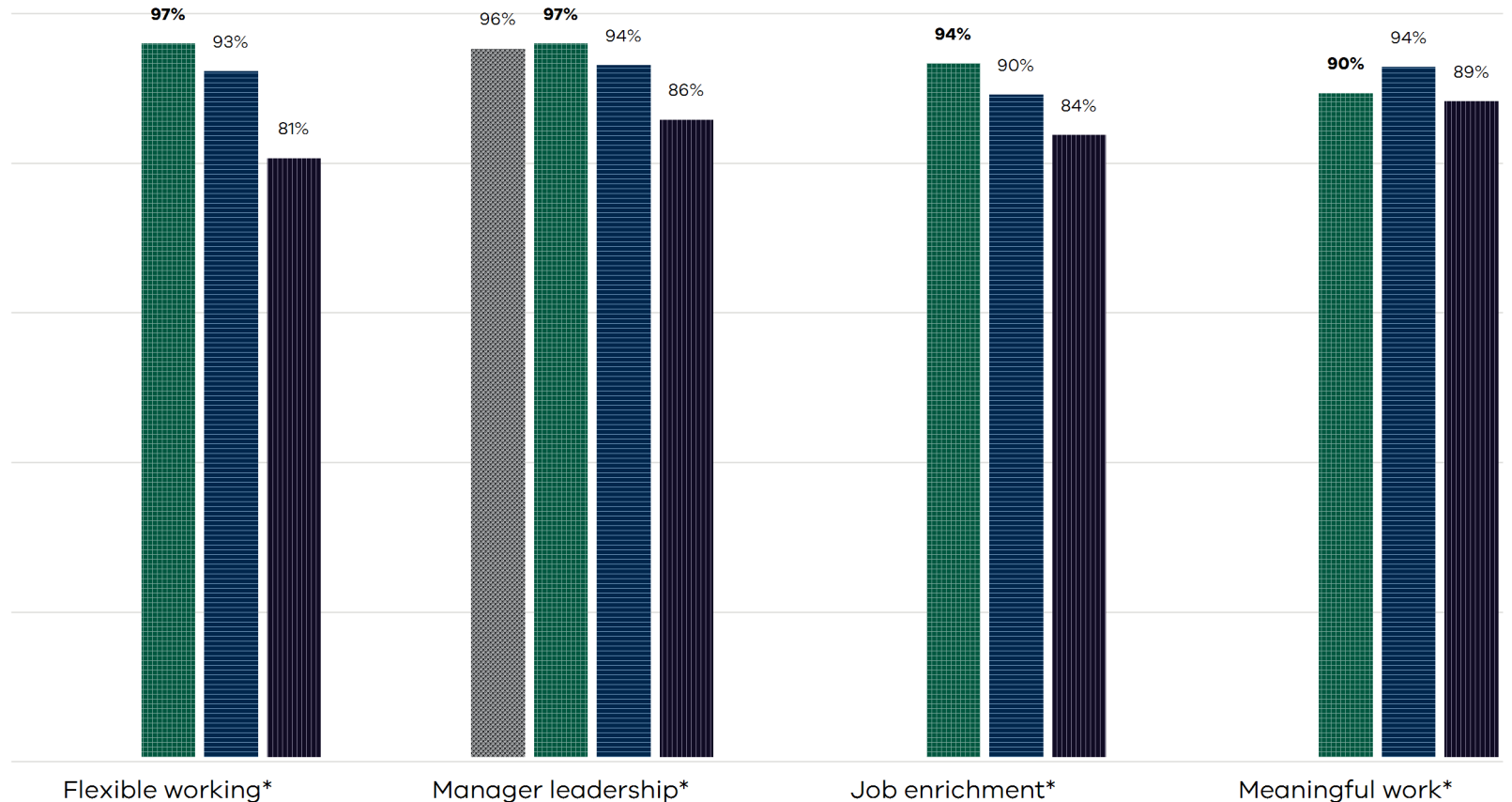
#### Example

In 2022:

- 97% of your staff who did the survey responded positively to questions about Flexible working.

Compared to:

- 93% of staff at your comparator and 81% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

■ You 2020 ■ You 2021 ■ You 2022 ■ Comparator 2022 ■ Public sector 2022

## Job and manager factors

### Scorecard 2 of 2

#### What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

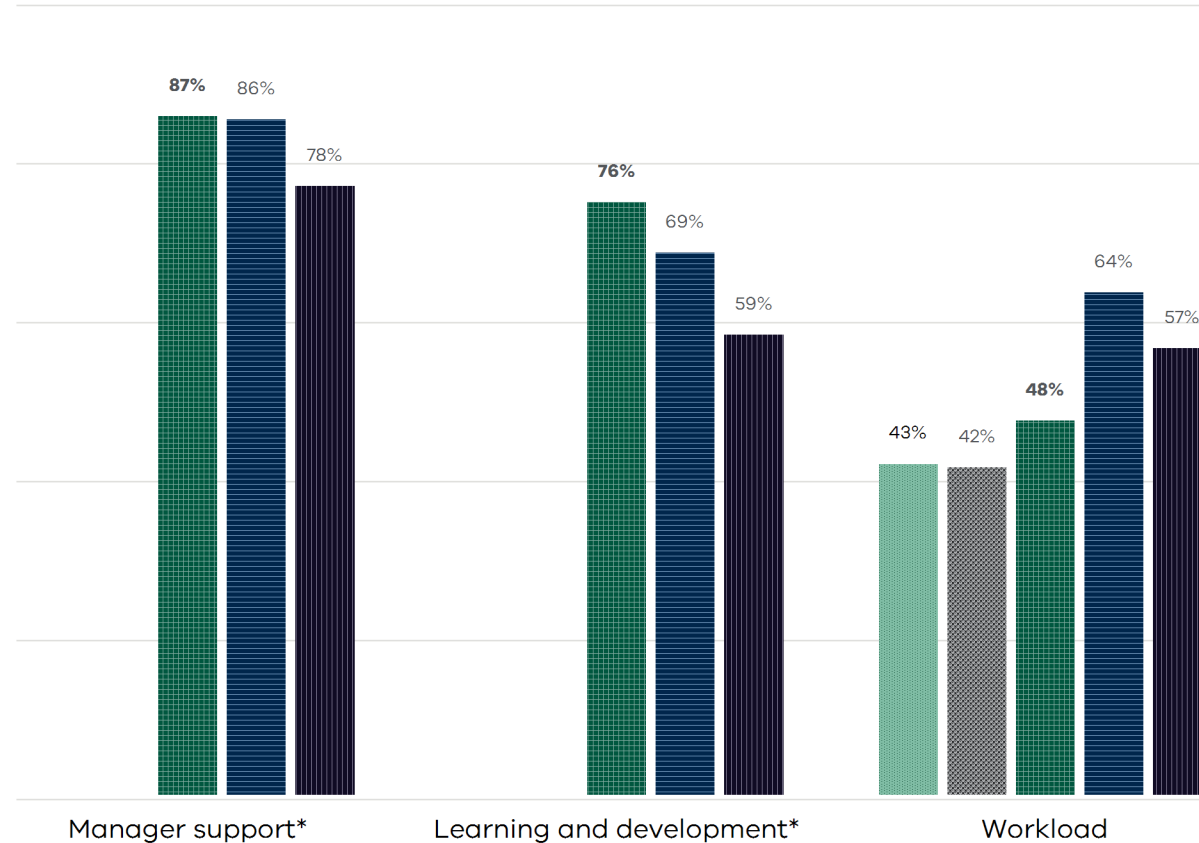
#### Example

In 2022:

- 87% of your staff who did the survey responded positively to questions about Manager support.

Compared to:

- 86% of staff at your comparator and 78% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

■ You 2020 ■ You 2021 ■ You 2022 ■ Comparator 2022 ■ Public sector 2022

## Job and manager factors

### Manager leadership

#### What this is

This is how well staff perceive their direct managers lead.

#### Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

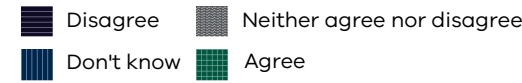
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

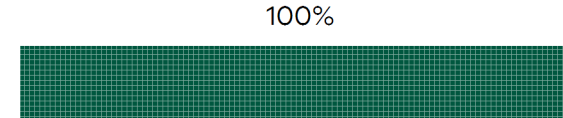
100% of your staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.

### Survey question

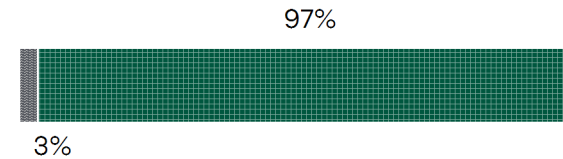
### Your results



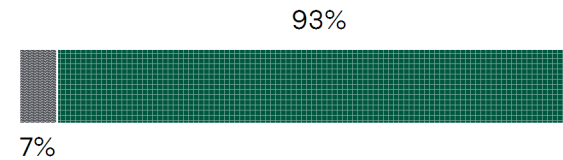
My manager demonstrates honesty and integrity



My manager treats employees with dignity and respect



My manager models my organisation's values



### Benchmark agree results

	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
My manager demonstrates honesty and integrity	Not asked	100 %	100 %	88 %	95 %	100 %
My manager treats employees with dignity and respect	Not asked	97 %	97 %	81 %	95 %	100 %
My manager models my organisation's values	Not asked	91 %	93 %	77 %	92 %	100 %



## Job and manager factors

### Manager support 1 of 2

#### What this is

This is how supported staff feel by their direct manager.

#### Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

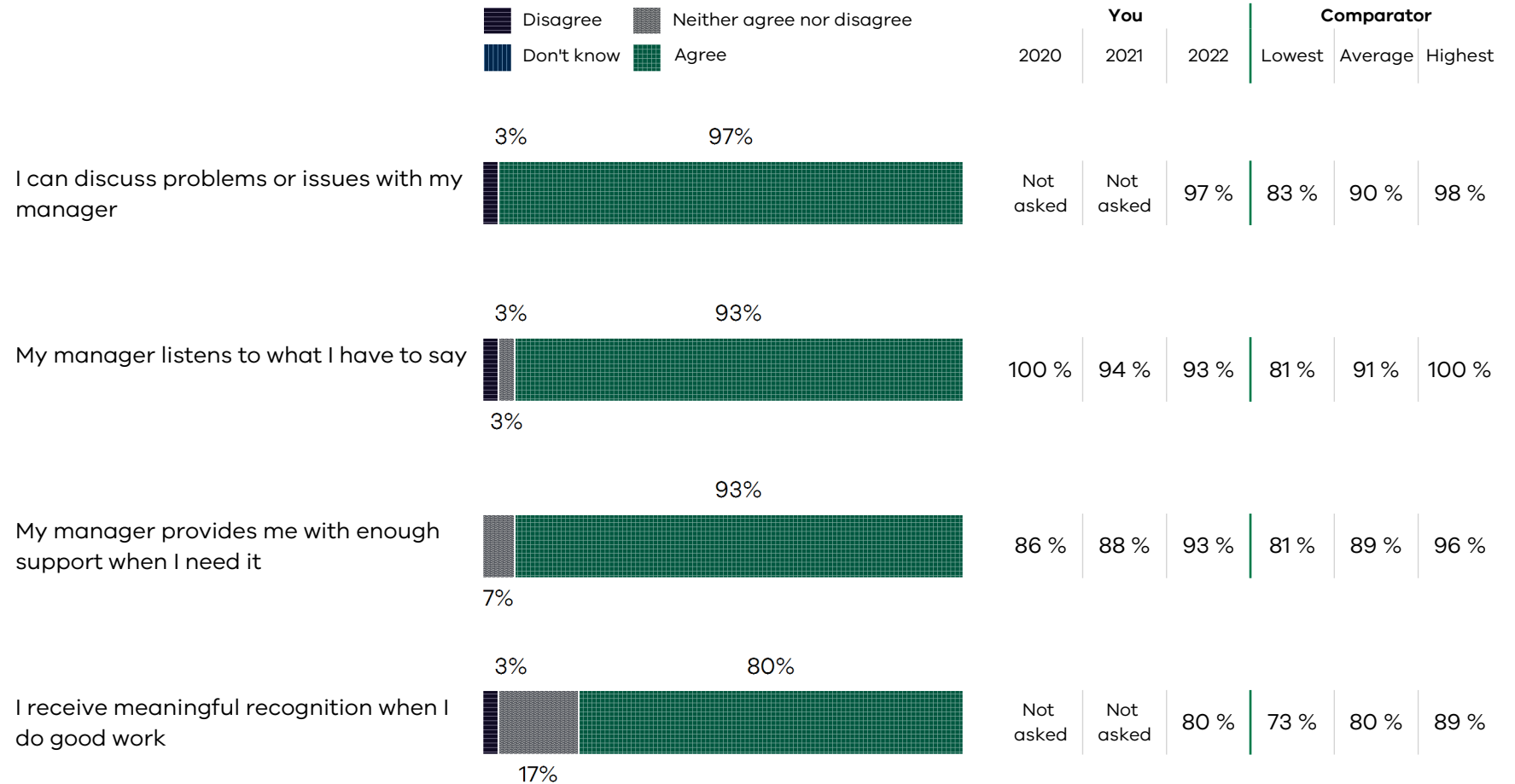
#### Example

97% of your staff who did the survey agreed or strongly agreed with 'I can discuss problems or issues with my manager'.

### Survey question

### Your results

### Benchmark agree results



## Job and manager factors

### Manager support 2 of 2

#### What this is

This is how supported staff feel by their direct manager.

#### Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

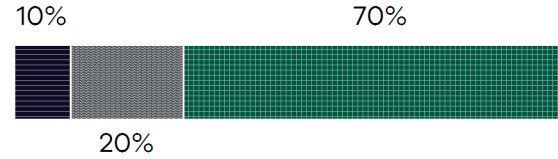
#### Example

70% of your staff who did the survey agreed or strongly agreed with 'My manager gives me feedback that helps me improve my performance'.

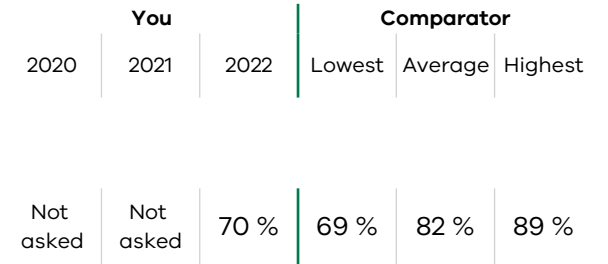
## Survey question

My manager gives me feedback that helps me improve my performance

## Your results



## Benchmark agree results



## Job and manager factors

### Workload

#### What this is

This is how staff feel about workload and time pressure.

#### Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

50% of your staff who did the survey agreed or strongly agreed with 'I have enough time to do my job effectively'.

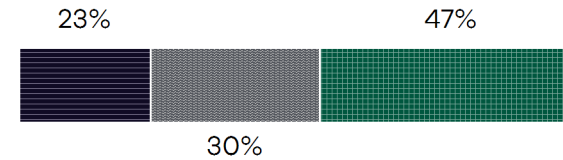
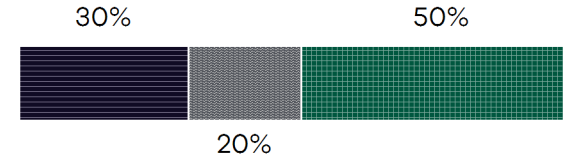
### Survey question

### Your results

### Benchmark agree results

I have enough time to do my job effectively

The workload I have is appropriate for the job that I do



Year	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
I have enough time to do my job effectively	36 %	42 %	50 %	50 %	62 %	81 %
The workload I have is appropriate for the job that I do	50 %	42 %	47 %	50 %	67 %	100 %

## Job and manager factors

### Learning and development

#### What this is

This is how well staff feel they can learn and grow in your organisation.

#### Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

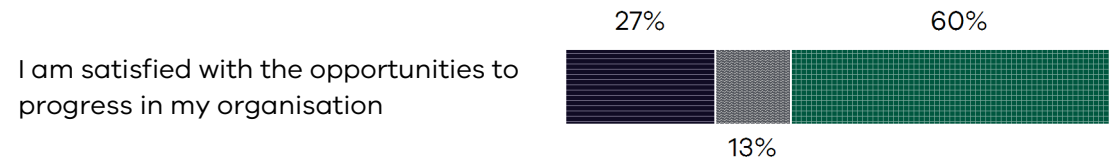
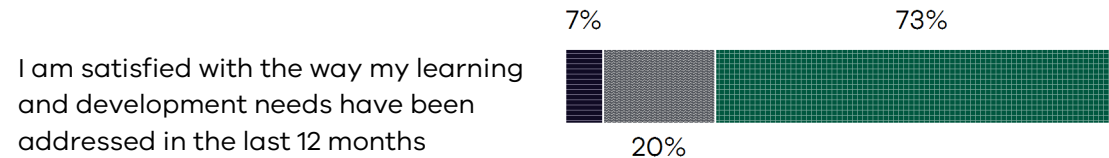
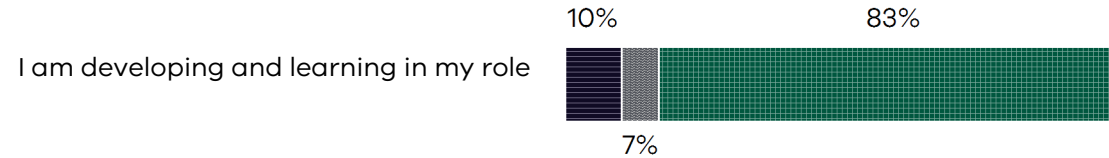
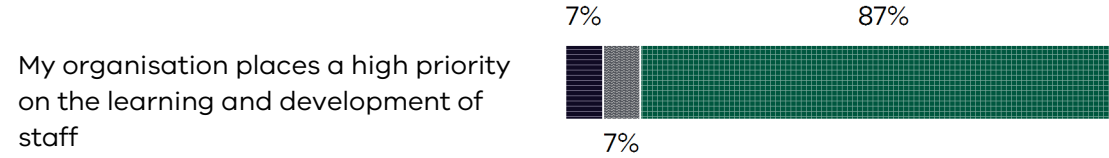
#### Example

87% of your staff who did the survey agreed or strongly agreed with 'My organisation places a high priority on the learning and development of staff.'

### Survey question

### Your results

### Benchmark agree results



2020	You		Comparator		
	2021	2022	Lowest	Average	Highest
Not asked	67 %	87 %	47 %	73 %	89 %
Not asked	76 %	83 %	69 %	82 %	88 %
Not asked	58 %	73 %	59 %	66 %	80 %
Not asked	Not asked	60 %	44 %	57 %	69 %

## Job and manager factors

### Job enrichment 1 of 2

#### What this is

This is how staff feel about their autonomy at work and role clarity.

#### Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

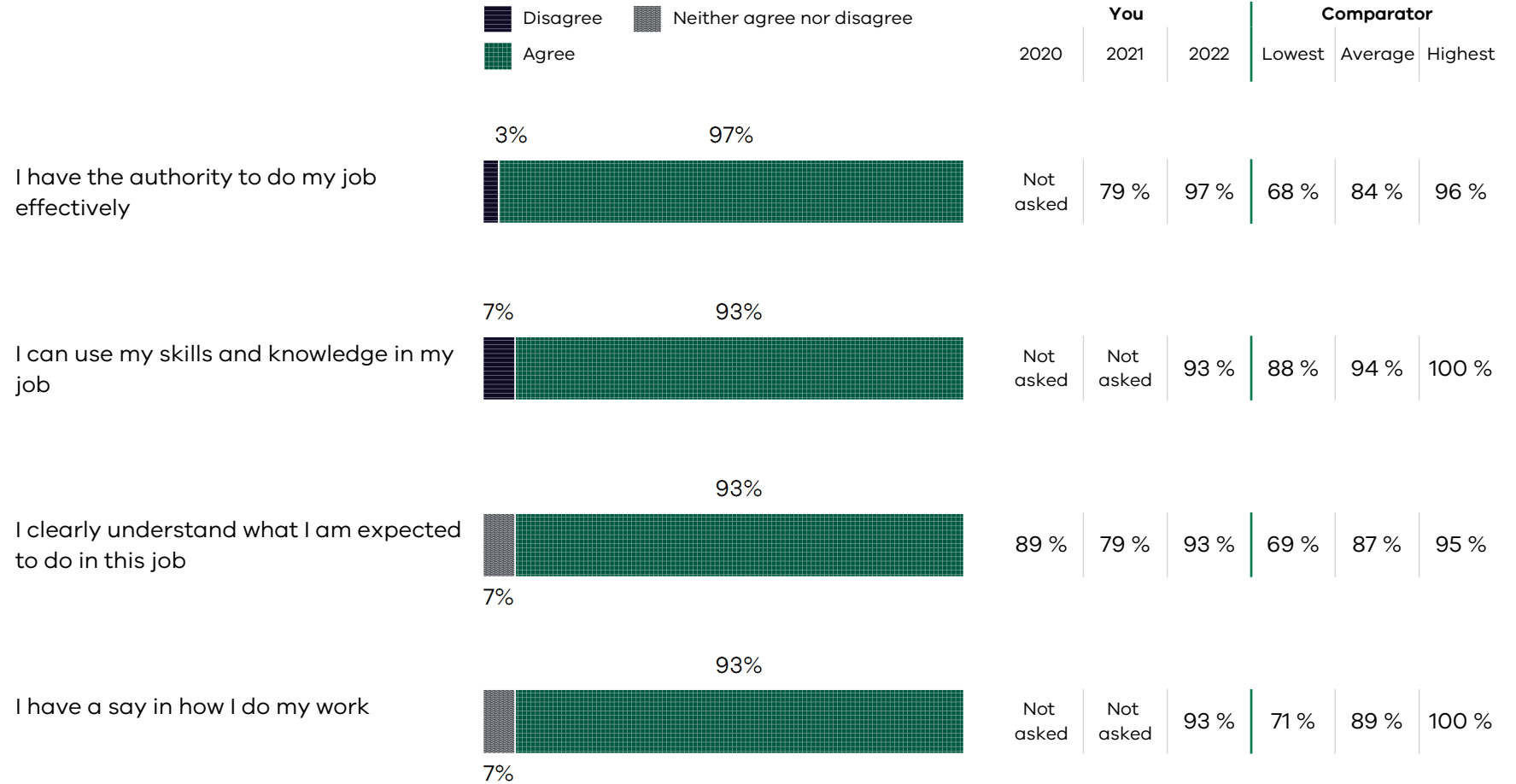
#### Example

97% of your staff who did the survey agreed or strongly agreed with 'I have the authority to do my job effectively'.

### Survey question

### Your results

### Benchmark agree results



## Job and manager factors

### Job enrichment 2 of 2

#### What this is

This is how staff feel about their autonomy at work and role clarity.

#### Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

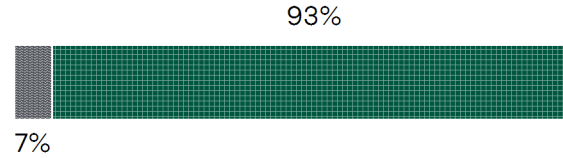
#### Example

93% of your staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.

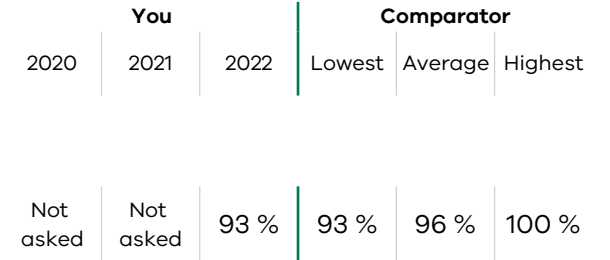
## Survey question

I understand how my job helps my organisation achieve it's goals

## Your results



## Benchmark agree results



## Job and manager factors

### Meaningful work

#### What this is

This is how staff feel about their contribution and how worthwhile their work is.

#### Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

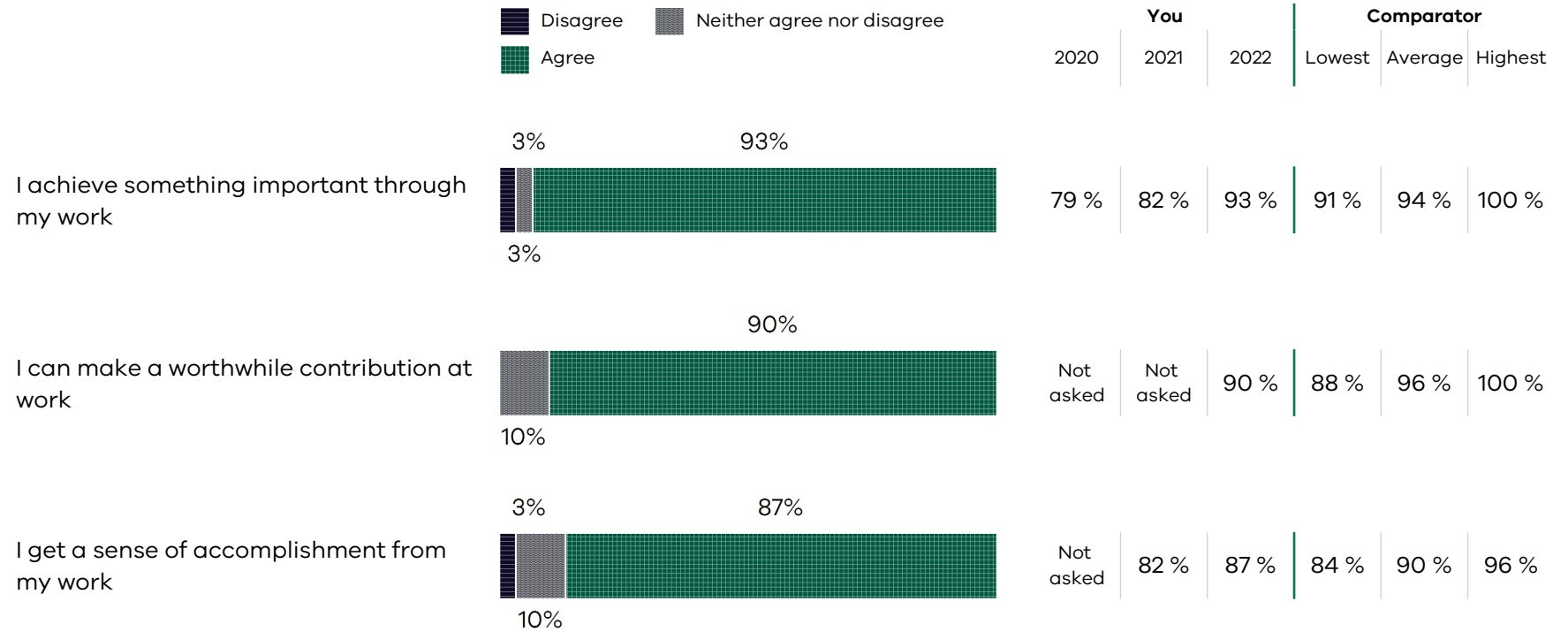
#### Example

93% of your staff who did the survey agreed or strongly agreed with 'I achieve something important through my work'.

### Survey question

### Your results

### Benchmark agree results





## Job and manager factors

### Flexible working

#### What this is

This is how well your organisation supports staff to work flexibly.

#### Why this is important

Supporting flexible working can improve employee wellbeing.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

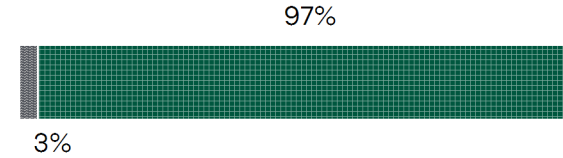
97% of your staff who did the survey agreed or strongly agreed with 'I am confident that if I requested a flexible work arrangement, it would be given due consideration'.

### Survey question

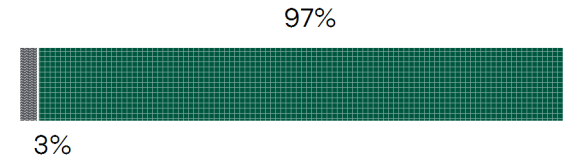
### Your results



I am confident that if I requested a flexible work arrangement, it would be given due consideration



My manager supports working flexibly



### Benchmark agree results

	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
I am confident that if I requested a flexible work arrangement, it would be given due consideration	96 %	97 %	97 %	74 %	89 %	100 %
My manager supports working flexibly	Not asked	Not asked	97 %	85 %	97 %	100 %

# People matter survey

## wellbeing check 2022

Have your say

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- Intention to stay
- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression

#### Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

#### Taking action

- Taking action questions

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#### Senior leadership

- Senior leadership questions

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- Organisational integrity
- Collaboration
- Safety climate

#### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

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- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

#### Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

#### Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Business units

## Public sector values

### Scorecard 1 of 2

#### What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

#### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

#### How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

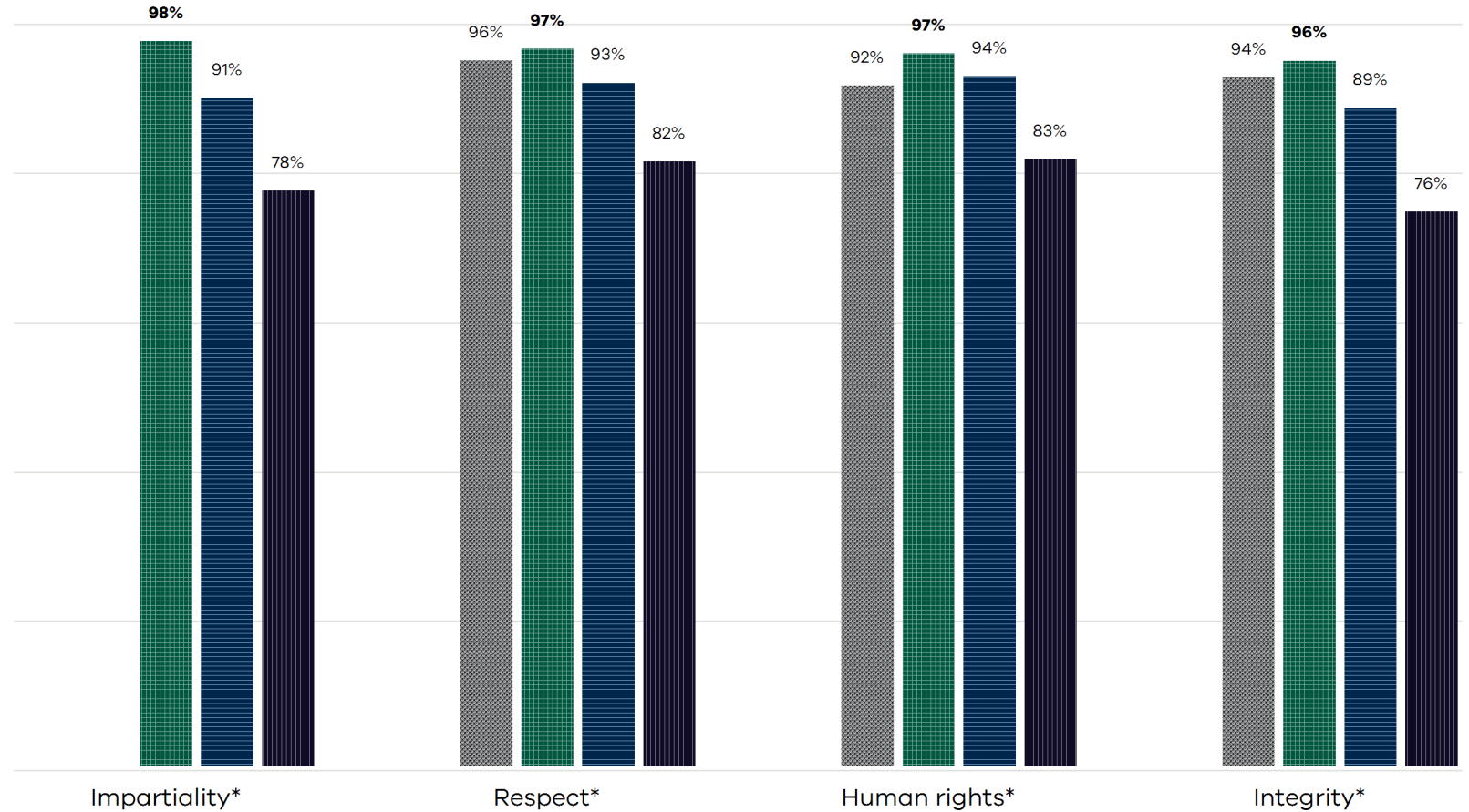
#### Example

In 2022:

- 98% of your staff who did the survey responded positively to questions about Impartiality .

Compared to:

- 91% of staff at your comparator and 78% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

■ You2020 ■ You2021 ■ You2022 ■ Comparator 2022 ■ Public sector 2022

## Public sector values

### Scorecard 2 of 2

#### What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

#### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

#### How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

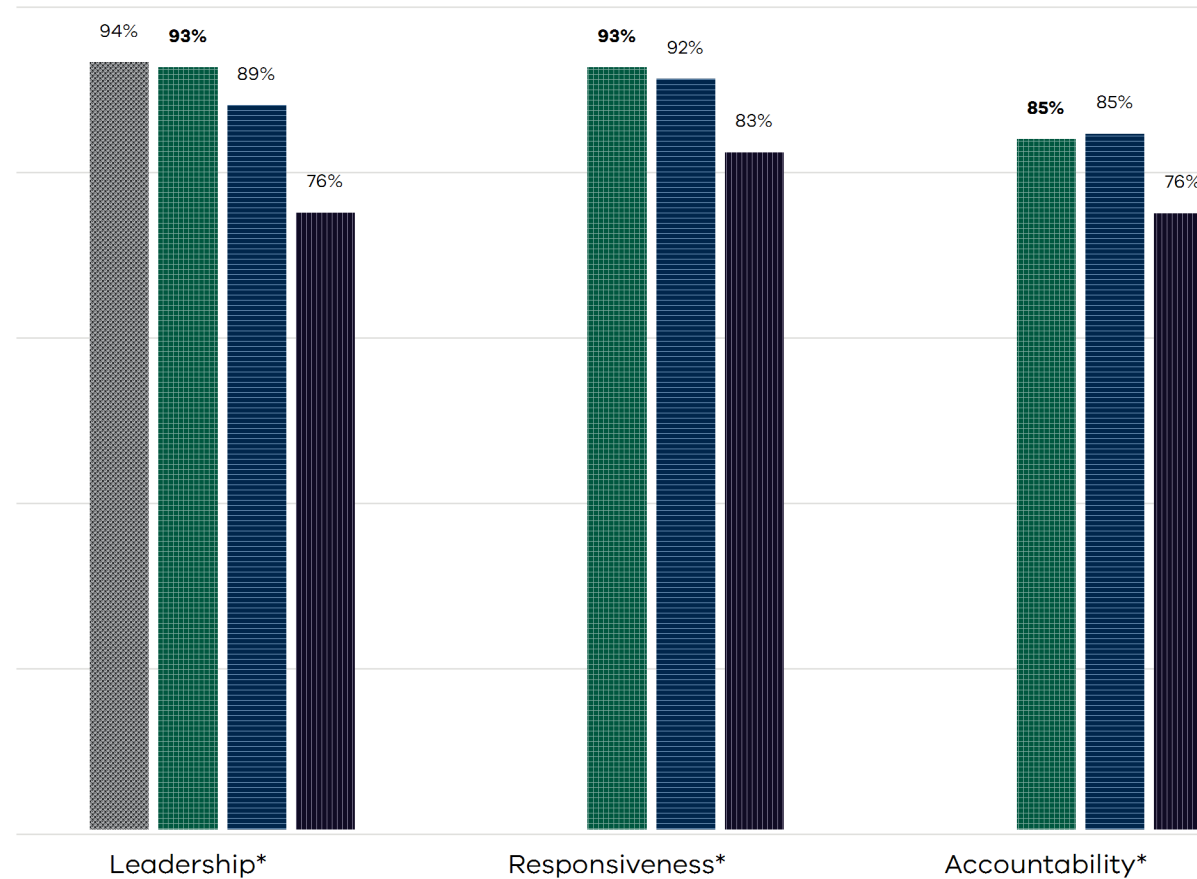
#### Example

In 2022:

- 93% of your staff who did the survey responded positively to questions about Leadership, which is down 1% in 2021.

Compared to:

- 89% of staff at your comparator and 76% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

■ You 2020 ■ You 2021 ■ You 2022 ■ Comparator 2022 ■ Public sector 2022

## Public sector values

### Responsiveness

#### What this is

This is how responsive your staff feel they are to the community.

#### Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

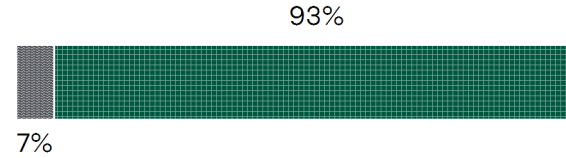
#### Example

93% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

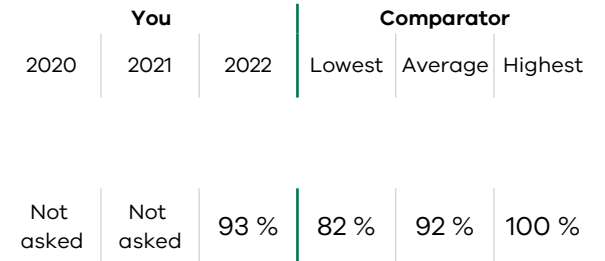
### Survey question

My workgroup provides high quality advice and services

### Your results



### Benchmark agree results



## Public sector values

### Integrity 1 of 2

#### What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

#### Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

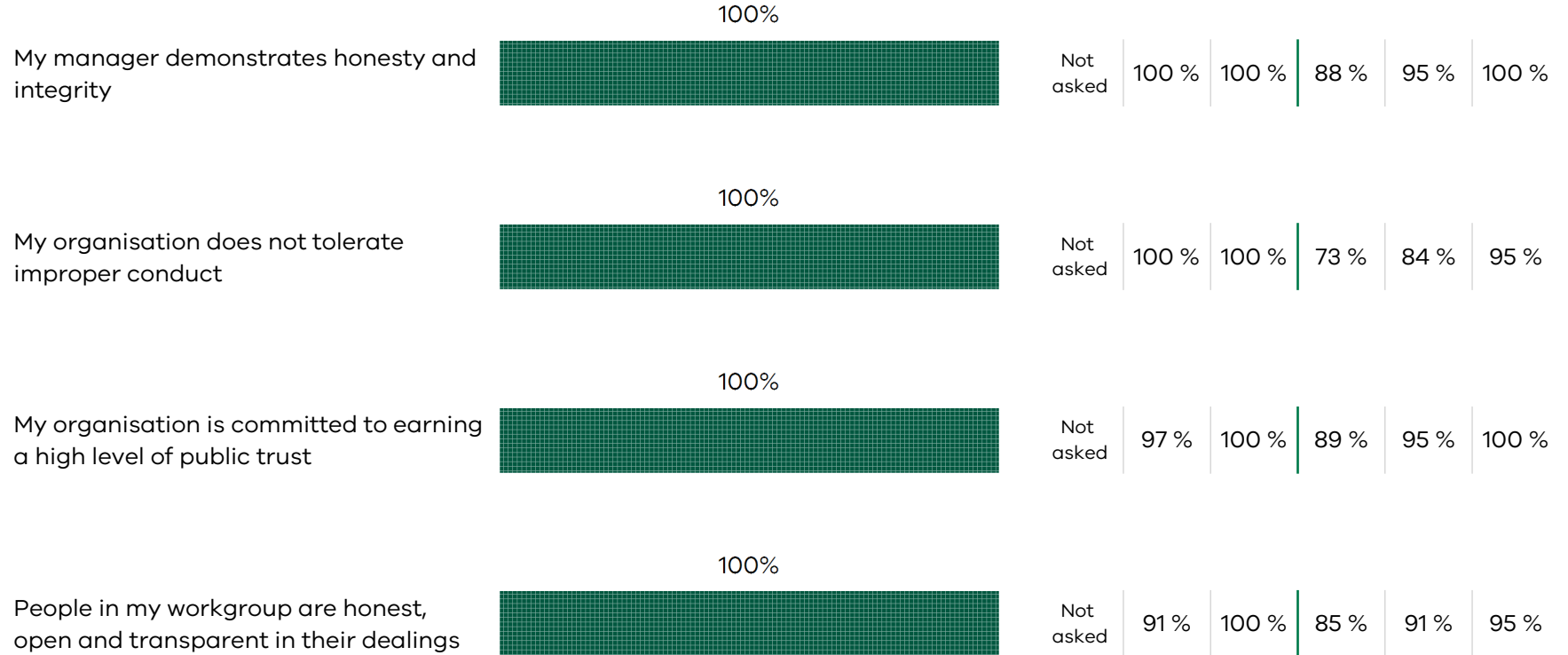
#### Example

100% of staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.

### Survey question

### Your results

### Benchmark agree results



## Public sector values

### Integrity 2 of 2

#### What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

#### Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

100% of staff who did the survey agreed or strongly agreed with 'Senior leaders demonstrate honesty and integrity'.

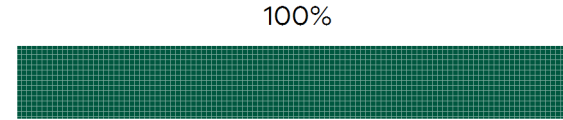
### Survey question

### Your results

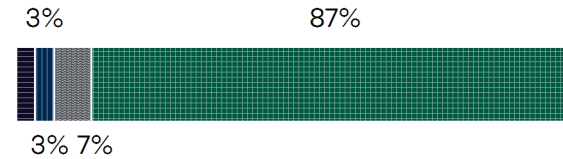
### Benchmark agree results



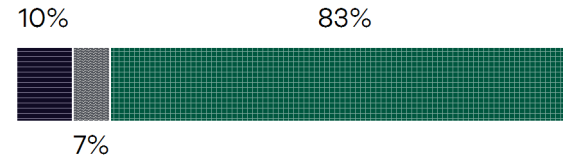
Senior leaders demonstrate honesty and integrity



People in my workgroup appropriately manage conflicts of interest



I feel safe to challenge inappropriate behaviour at work



Year	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
Not asked	94 %	100 %	100 %	79 %	89 %	100 %
Not asked	94 %	87 %	87 %	85 %	87 %	89 %
Not asked	79 %	83 %	83 %	65 %	85 %	90 %



## Public sector values

### Impartiality

#### What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

#### Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

100% of staff who did the survey agreed or strongly agreed with 'My workgroup acts fairly and without bias'.

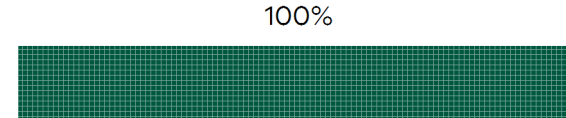
### Survey question

### Your results

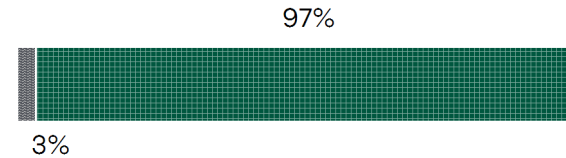
### Benchmark agree results



My workgroup acts fairly and without bias



People in my workgroup are politically impartial in their work



You			Comparator		
2020	2021	2022	Lowest	Average	Highest
Not asked	Not asked	100 %	81 %	90 %	98 %
Not asked	91 %	97 %	81 %	92 %	100 %

## Public sector values

### Accountability 1 of 2

#### What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

#### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

93% of staff who did the survey agreed or strongly agreed with 'I clearly understand what I am expected to do in this job'.

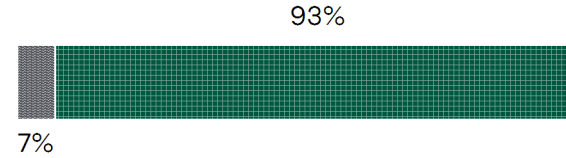
### Survey question

### Your results

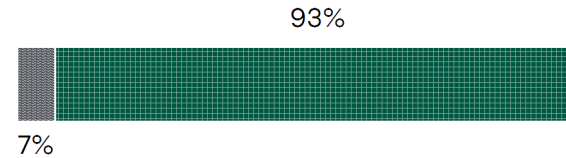
### Benchmark agree results



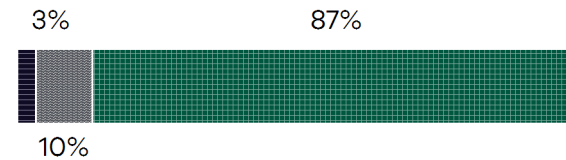
I clearly understand what I am expected to do in this job



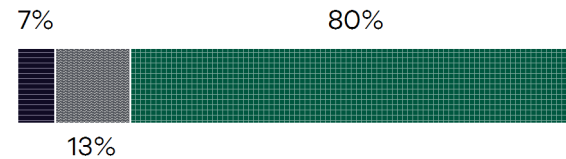
I understand how my job helps my organisation achieve it's goals



Senior leaders provide clear strategy and direction



My workgroup has clear lines of responsibility



2020	You		Comparator			
	2021	2022	Lowest	Average	Highest	
	89 %	79 %	93 %	69 %	87 %	95 %
	Not asked	Not asked	93 %	93 %	96 %	100 %
	79 %	88 %	87 %	65 %	78 %	96 %
	Not asked	73 %	80 %	69 %	84 %	100 %

## Public sector values

### Accountability 2 of 2

#### What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

#### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

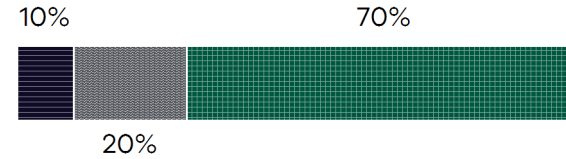
#### Example

70% of staff who did the survey agreed or strongly agreed with 'My workgroup uses its resources well'.

## Survey question

My workgroup uses its resources well

## Your results



## Benchmark agree results

	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
	Not asked	Not asked	70 %	65 %	82 %	95 %

## Public sector values

### Respect 1 of 2

#### What this is

Respect is how your staff feel they're treated in the workplace and community.

#### Why this is important

All staff need to treat their colleagues and Victorians with respect.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

100% of staff who did the survey agreed or strongly agreed with 'My organisation encourages respectful workplace behaviours'.

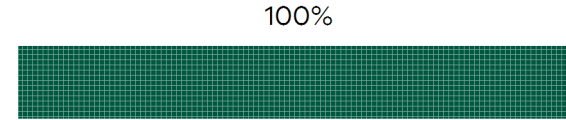
### Survey question

### Your results

### Benchmark agree results

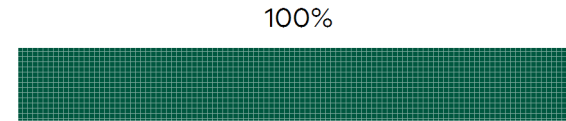


My organisation encourages respectful workplace behaviours



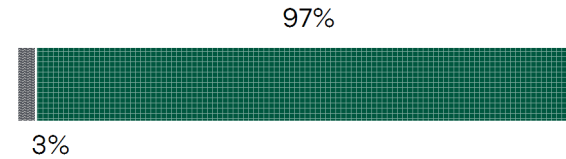
2020	You			Comparator		
	2021	2022		Lowest	Average	Highest
Not asked	100 %	100 %		88 %	95 %	100 %

People in my workgroup treat each other with respect



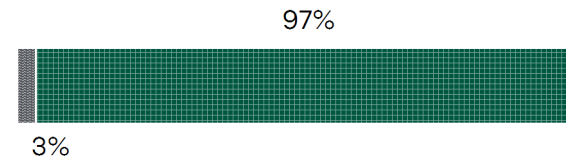
100 %	97 %	100 %		85 %	93 %	100 %
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My manager treats employees with dignity and respect



Not asked	97 %	97 %		81 %	95 %	100 %
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My organisation takes steps to eliminate bullying, harassment and discrimination



Not asked	91 %	97 %		77 %	89 %	100 %
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## Public sector values

### Respect 2 of 2

#### What this is

Respect is how your staff feel they're treated in the workplace and community.

#### Why this is important

All staff need to treat their colleagues and Victorians with respect.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

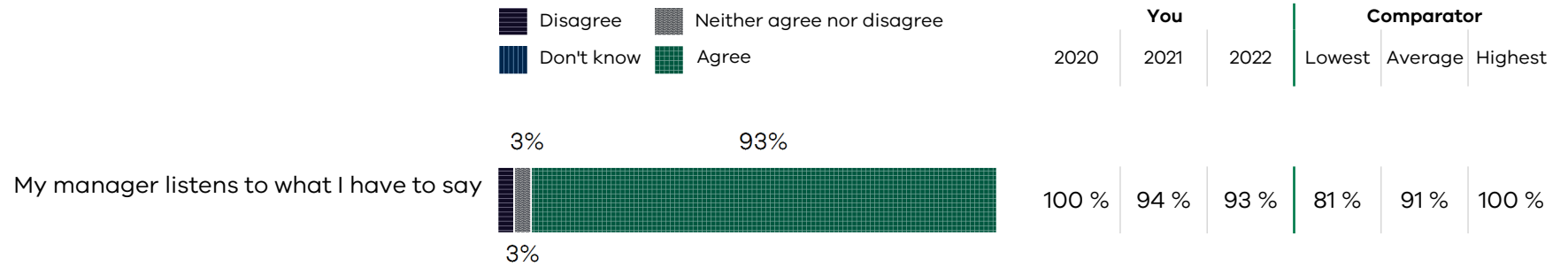
#### Example

93% of staff who did the survey agreed or strongly agreed with 'My manager listens to what I have to say'.

### Survey question

### Your results

### Benchmark agree results



## Public sector values

### Leadership

#### What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

#### Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

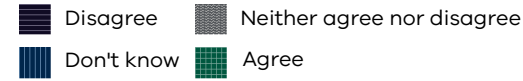
#### Example

93% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.

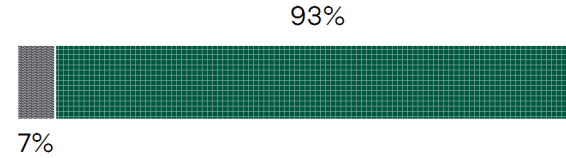
### Survey question

### Your results

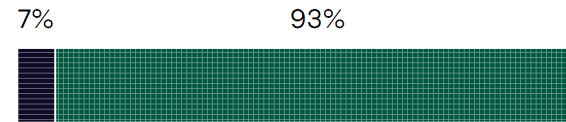
### Benchmark agree results



My manager models my organisation's values



Senior leaders model my organisation's values



	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
My manager models my organisation's values	Not asked	91 %	93 %	77 %	92 %	100 %
Senior leaders model my organisation's values	Not asked	97 %	93 %	74 %	86 %	100 %

## Public sector values

### Human rights

#### What this is

Human rights is how your staff feel their organisation upholds basic human rights.

#### Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

100% of staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

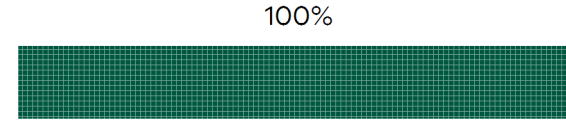
### Survey question

### Your results

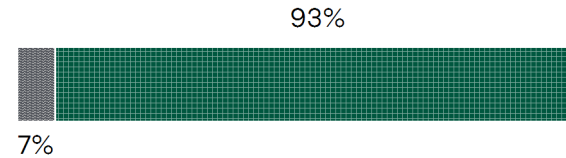
### Benchmark agree results



My organisation encourages employees to act in ways that are consistent with human rights



I understand how the Charter of Human Rights and Responsibilities applies to my work



	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
My organisation encourages employees to act in ways that are consistent with human rights	Not asked	97 %	100 %	92 %	97 %	100 %
I understand how the Charter of Human Rights and Responsibilities applies to my work	Not asked	88 %	93 %	76 %	91 %	100 %



# People matter survey

## wellbeing check 2022

Have your say

### Overview

#### Report overview

- About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

### Result summary

#### People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay
- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression

#### Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

#### Taking action

- Taking action questions

### Detailed results

#### Senior leadership

- Senior leadership questions

#### Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

#### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

#### Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

#### Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

#### Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Business units

## Demographics

Age, gender, variations in sex characteristics and sexual orientation

### What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Age	(n)	%
15-34 years	5	17%
35-54 years	20	67%
55+ years	3	10%
Prefer not to say	2	7%

How would you describe your gender?	(n)	%
Woman	14	47%
Man	11	37%
Prefer not to say	5	17%

Are you trans, non-binary or gender diverse?	(n)	%
No	27	90%
Prefer not to say	3	10%

To your knowledge, do you have innate variation(s) of sex characteristics (often called intersex)?\*

	(n)	%
No	26	87%
Prefer not to say	4	13%

How do you describe your sexual orientation?

	(n)	%
Straight (heterosexual)	26	87%
Prefer not to say	3	10%
I use a different term	1	3%

## Demographics

### Aboriginal and/or Torres Strait Islander employees

#### What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

### Aboriginal and/or Torres Strait Islander

	(n)	%
Yes	0	0%
Non Aboriginal and/or Torres Strait Islander	29	97%
Prefer not to say	1	3%

# Demographics

## Disability

### What this is

This is staff who identify as a person with disability and how they share that information.

### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

### How to read this

Each table shows the breakdown of responses from your survey.

This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category.

### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

## Do you identify as a person with a disability?

	(n)	%
Yes	2	7%
No	28	93%

## Demographics

### Cultural diversity 1 of 2

#### What this is

These are the personal characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Country of birth	(n)	%
Born in Australia	<b>27</b>	90%
Not born in Australia	<b>3</b>	10%

Language other than English spoken with family or community	(n)	%
Yes	<b>3</b>	10%
No	<b>27</b>	90%

## Demographics

### Cultural diversity 2 of 2

#### What this is

This is the cultural identity and religion of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Cultural identity	(n)	%
Australian	<b>27</b>	90%
English, Irish, Scottish and/or Welsh	<b>2</b>	7%
Other	<b>1</b>	3%
African	<b>1</b>	3%
Central and/or South American	<b>1</b>	3%

Religion	(n)	%
No religion	<b>20</b>	67%
Christianity	<b>9</b>	30%
Prefer not to say	<b>1</b>	3%

## Demographics

### Employment characteristics 1 of 2

#### What this is

These are the employment characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Working arrangement	(n)	%
Full-Time	<b>22</b>	73%
Part-Time	<b>8</b>	27%

Gross base salary (ongoing/fixed term only)	(n)	%
Below \$65k	<b>2</b>	7%
\$65k to \$95k	<b>20</b>	69%
\$95k to \$125k	<b>3</b>	10%
\$125k or more	<b>3</b>	10%
Prefer not to say	<b>1</b>	3%

Organisational tenure	(n)	%
<1 year	<b>3</b>	10%
1 to less than 2 years	<b>5</b>	17%
2 to less than 5 years	<b>7</b>	23%
5 to less than 10 years	<b>5</b>	17%
10 to less than 20 years	<b>7</b>	23%
More than 20 years	<b>3</b>	10%

Management responsibility	(n)	%
Non-manager	<b>18</b>	60%
Other manager	<b>7</b>	23%
Manager of other manager(s)	<b>5</b>	17%

Employment type	(n)	%
Ongoing and executive	<b>19</b>	63%
Fixed term	<b>10</b>	33%
Other	<b>1</b>	3%



## Demographics

### Employment characteristics 2 of 2

#### What this is

These are the employment characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2021 survey

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

#### Primary workplace location over the last 3 months

	(n)	%
Rural	17	57%
Large regional city	10	33%
Melbourne: Suburbs	2	7%
Other	1	3%

#### What have been your main places of work over the last 3-months?

	(n)	%
Your employer's office	14	47%
A frontline or service delivery location	1	3%
Home or private location	24	80%
A shared office space (where two or more organisations share the same workspace e.g. Gov hubs, suburban hubs etc.)	4	13%
Other	1	3%

#### Flexible work

	(n)	%
Flexible start and finish times	28	93%
Working from an alternative location (e.g. home, hub/shared work space)	9	30%
Part-time	7	23%
Using leave to work flexible hours	6	20%
Working more hours over fewer days	3	10%
Other	2	7%
Shift swap	1	3%
No, I do not use any flexible work arrangements	1	3%
Purchased leave	1	3%

## Demographics

### Adjustments

#### What this is

These are adjustments staff requested to perform in their role.

#### Why this is important

This shows organisations how flexible they are in adjusting for staff.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

### Have you requested any of the following adjustments at work?\*

	(n)	%
No, I have not requested adjustments	15	50%
Flexible working arrangements	13	43%
Physical modifications or improvements to the workplace	2	7%
Job redesign or role sharing	1	3%

### Why did you make this request?

	(n)	%
Work-life balance	10	67%
Family responsibilities	5	33%
Caring responsibilities	2	13%
Health	2	13%

### What was your experience with making the request?

	(n)	%
The adjustments I needed were made and the process was satisfactory	14	93%
The adjustments I needed were not made	1	7%

## Demographics

### Caring

#### What this is

These are staff-reported caring responsibilities.

#### Why this is important

This shows organisations what caring responsibilities their staff have.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Caring responsibility	(n)	%
Secondary school aged child(ren)	11	37%
Primary school aged child(ren)	8	27%
None of the above	6	20%
Frail or aged person(s)	4	13%
Child(ren) - younger than preschool age	3	10%
Person(s) with a medical condition	3	10%
Person(s) with disability	2	7%
Person(s) with a mental illness	2	7%
Prefer not to say	1	3%

## Demographics

### Business units

#### What is this

This shows the business unit in which your staff work.

#### Why this is important

Understanding how many people you have in each business unit helps you understand if you have the right balance of staff.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

### Which of the following best describes the business unit in which you work

	(n)	%
Customer Service	1	3%
Operations	2	7%
Assets	2	7%
Sustainability	11	37%
Corporate	14	47%



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